



UNIVERSITY  
OF MANITOBA

**Minutes of the Meeting of the Board of Governors  
Open Session  
May 17, 2011**

---

The meeting was held at 4:00 p.m. in the Alan A. Borger Sr. Executive Conference Room, E1-270 EITC.

Present: P. Bovey, Acting Chair  
J. Leclerc, University Secretary

D. Barnard	T. Bock	P. Bovey	E. Bowness	E. Collins	R. Dhalla
J. Embree	M. Forsen	N. Halden	G. Hatch	J. Hoskins	S. Jasper
M. Labine	H. Laube	B. Passey	M. Robertson	H. Sector	R. Zegalski

Assessors Present:

B. Austin-Smith J. Sealey

Officials Present:

J. Danakas S. Foster D. Jayas J. Kearsey J. Keselman D. McCallum

Regrets:

A. Berg D. Sauer J. Lederman

1. **Announcements**

Ms. Bovey welcomed the three new Board members, Ms. Camilla Tapp, Ms. Nour Rashid, and Mr. Peter Nawrot, who took office on May 1. She also thanked Dr. Brenda Austin-Smith and Ms. Janet Sealey for their work as assessors and acknowledged their valuable contributions to the Board.

2. **Approval of the Agenda**

It was moved by Dr. Hoskins and seconded by Dr. Embree:

**THAT the agenda for the May 17, 2011 Open Session be approved as circulated.**

**CARRIED**

3. **Minutes**

### 3.1 Open Minutes

It was moved by Ms. Jasper and seconded by Mr. Robertson:

**THAT the minutes of the April 19, 2011 Open Session be approved as circulated.**

**CARRIED**

### 4. **Unanimous Consent Agenda**

The Chair asked whether any member had concern with any of the items on the Consent Agenda. No items were identified to be dealt with separately.

It was moved by Mr. Zegalski and seconded by Ms. Tapp that the Board of Governors approve and/or receive for information the following:

**THAT a \$3.00 per credit hour contribution be assessed against the students in the School of Art for a two year term commencing in the fall of 2011 as outlined in the letter from Paul Hess, Director, School of Art, dated April 5, 2011.**

**CARRIED**

### 5. **Report from the President**

Dr. Barnard began by stating that time has been consumed by budget development and that his written report covers other recent activity across the University. He then invited questions from members of the Board. Mr. Robertson asked for an update on the status of surface parking for the Stadium. Mrs. McCallum responded that the land to the west of Smartpark has been designated for parking on the grass surface during game days.

Referring to page 19 of the agenda materials, Mr. Zegalski asked for clarification of the role the University of Manitoba will have with respect to the BBB Stadium loan. Mrs. McCallum responded that details of how business will flow have now been settled and all agreements have been signed. She added that Tom Hay, the Comptroller, has been very involved in managing this issue and that there is no risk to the University.

Mr. Zegalski asked another question about whether the Residential Tenancies Act would supercede the authority of the Board of Governors to set residence rates (referring to page 22). Dr. Barnard responded that the process has not yet begun, but that an extensive document was submitted to Minister Selby which explained the University's position. He added that the University had no issues with the principles but that the important question is what would be set as the base rate and what would be the escalator to that base.

### 6. **FROM FINANCE, ADMINISTRATION, & HUMAN RESOURCES**

#### 6.1 Operating Budget and Financial Plans: 2011/2012

Mr. Zegalski stated that the Finance, Administration, and Human Resources (FAHR) Committee had spent a great deal of time in considering the operating budget and financial plans. He added that Management had done a great job of being open and transparent and that the framework document discussed at the previous Board meeting has made it much easier to understand the submission. He then stated that the FAHR Committee supported the submission unanimously.

Mrs. McCallum introduced the submission, highlighting a few items within the document. She stated that the operating estimates were prepared with the best information available at the time and that it is important to remember that this is done a year in advance. The assumptions used in development are as follows: the University will bring in a balanced budget, strategic investments will be made with a focus on organizational transformation, and planning framework priorities, and some funding will be realigned or reallocated.

Mrs. McCallum then discussed the significant investments that will be made in transforming the organization infrastructure, including addressing the underfunding in Physical Plant, support for the Office of Institutional Analysis in their work supporting the U15, and increases to the investment in External Relations. Additionally, Mrs. McCallum identified particular items related to Academic Enhancement, namely increased support for graduate students, support for the collaborative cluster initiatives, increased research start up funds, funding to support the work of the Executive Lead for Aboriginal Achievement, enhanced student services, increased funding for counseling for students to enhance the student experience. She added that additional funding will be allocated to lean or underfunded units, in some cases reallocated from specific faculties. Lastly, Mrs. McCallum told the Board that some changes had been made to agreements with Extended Education for fee sharing which will result in additional funding to the faculties and centrally as well.

Mrs. McCallum referred to page 43, indicating it showed a schedule which detailed all allocations and reallocations, which amount to \$11,070,000. She added that 66% of the allocations went to faculty support or to support strategic priorities in the Strategic Planning Framework, and that 34% went to support organizational infrastructure. Mrs. McCallum then noted that the Specific provisions fund will be approximately \$81.1 million dollars as shown on page 31. She added that a list of all sources of operating funding could be found in Attachment 4 on page 47. Mrs. McCallum also touched on the Capital Asset Fund (p. 33 & 34), the Trust and Endowment funds (p. 35 & 36), and indicated that a quarterly report on each fund would be provided to the Board.

Dr. Barnard stated that this is generally a good news budget, relative to those in past years, and that every part of the three fold structure of the Strategic Planning Framework is seeing investments. This is a good start on all the priorities. He added that the University is still underfunded compared to peer institutions, although this year is better.

Dr. Embree stated that most of the people in the Faculty of Medicine understand why some cutbacks are necessary, but added that the Faculty had received additional government funding years ago when the government needed more doctors trained and that approximately one third of that amount has been cut by the University. She then asked whether the Faculty of Medicine may get some funding back in the future. Dr. Barnard responded that this year's budget tried to respond to pressures on Arts and Sciences as well as Student Services on the Bannatyne campus. Dr. Embree then stated that her colleagues were usually quite innovative in securing other sources of funding.

Ms. Passey indicated that the budget package was excellent and comprehensive and was very helpful for a new Board member going through it for the first time. Referring to page 37, she asked whether there was any forecasting or modeling done to ensure that the deficit in investment in infrastructure is addressed in the future. Mrs. McCallum indicated that no modeling had been done but that her office has done some benchmarking and determined that the University of Manitoba underfunded in some areas, particularly Physical Plant and Information Technology relative to other universities. These investments are an attempt to address that and some ROSE initiatives are also underway to address these issues. Mrs. McCallum added that there is a long way to go to get the University of Manitoba up to the norm.

Dr. Barnard noted that it was necessary to do some balancing of needs and priorities and that more units would have to be squeezed in order to invest more in infrastructure. Ms. Bovey extended her thanks and compliments to Mrs. McCallum and all others who had a part in developing the budget.

It was moved by Mr. Zegalski and seconded by Mr. Nawrot:

**THAT the Board of Governors approve:**

- **a tuition fee increase on all programs of 1% excluding specific professional program fees which were approved in 2010 to be effective 2011;**
- **the operating budget based on total revenue, fund transfers and expenditures of \$537,776,744; and**
- **financial plans for Research and Special, Trust and Endowment and the Capital Budget for the year ending March 31, 2012 as set out in Attachment 6.**

**CARRIED**

## 6.2 Revisions to Parking Regulations

Mr. Zegalski informed the Board that this item had been reviewed twice by the FAHR Committee and is now being recommended for approval. He added that Management did a good job of including the comments from the Committee in the revised submission.

It was moved by Mr. Zegalski and seconded by Mr. Robertson:

**THAT the Board of Governors approve the Parking Regulations.**

**CARRIED**

## **FOR INFORMATION**

### **7. UPDATES**

#### 7.1 Update from the UMSU President & the GSA President

Ms. Tapp stated that the new Executive had been in office for just over two weeks and is still in transition. She added that discussions related to the Graduate Students Association (GSA) Autonomy agreement were underway.

Mr. Nawrot reported that renovations to the GSA office and lounge are going forward and that the office will be open until 10:00 p.m. and will be staffed by an undergraduate student. He

added that a student workplace placement student is currently working on digitizing the records of the GSA. Mr. Nawrot then stated that an orientation is being planned in conjunction with the Faculty of Graduate Studies, and that more social events will be planned for next year at the request of the graduate students.

Mr. Dhalla inquired as to the status of the pub development. Ms. Tapp replied that an agreement had been signed with University Administration and that it would be a community pub open in the fall.

Ms. Bovey thanked Ms. Tapp and Mr. Nawrot for their reports and wished them well for the coming year on behalf of the Board of Governors.

**MOTION TO MOVE TO CLOSED AND CONFIDENTIAL SESSION**

It was moved by Ms. Tapp and seconded by Dr. Hoskins:  
**THAT the meeting move into Closed and Confidential Session.**

**CARRIED**

---

**Chair**

---

**University Secretary**