



UNIVERSITY  
OF MANITOBA

**Minutes of the  
OPEN Session of the Board of Governors  
September 27, 2016**

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Present: T. Bock, Chair  
J. Leclerc, Secretary

E. A-iyeh J. Anderson D. Barnard J. Beddoes S. Connelly M. Forsen (by phone)  
D. Hallock R. Khatkar J. Lieberman T. Millington T. Nagra B. Passey  
M. Robertson T. Sargeant H. Secter A. Sych-Yereniuk J. Taylor (by phone)  
R. Vamos R. Zegalski

Regrets: A. Berg P. Bovey R. Sherbo

Assessors Present: T. Kucera R. Kinley (alternate)

Officials Present: S. Foster J. Kearsy J. Ristock

Regrets from non-members: D. Jayas

Guests: J. Doering S. Gottheil T. Mondor

1. **ANNOUNCEMENTS**

The Chair welcomed everyone to the meeting. He thanked and gave his compliments to all of those who made Homecoming Week such a success. He said that the events were well-presented, well-received and uniformly impressive. He also thanked those members of the Board of Governors who had participated. The Chair also extended his thanks and compliments to the staff who made the student orientation such a positive experience.

**FOR ACTION**

2. **APPROVAL OF THE AGENDA**

It was moved by Ms. Nagra and seconded by Mr. Zegalski:  
**THAT the agenda for the September 27, 2016 meeting be approved as circulated.**

**CARRIED**

### 3. PRESENTATION

#### 3.1 Strategic Enrolment Management Update (SEM)

Dr. Doering stated that the data provided are based on last year's information. He noted that the U15 data exchange numbers are from 2014 which is the most current data available. Dr. Doering stated that he would no longer be a member of the Strategic Enrolment Management Planning Committee and Dr. Todd Mondor, Acting Dean of the Faculty of Graduate Studies has taken his place.

Ms. Gottheil and Dr. Doering reviewed the slide presentation, highlighting the following points:

- In 2015 the total student enrolment was 29,929, an increase of 0.9% over the previous year. The goal is 32,000 students. The total number of undergraduate students was 25,460 in 2015. This is a small increase of 0.6% over the previous year.
- Among U15 institutions, the University of Manitoba (UM) is at 85.2%, slightly below the average percentage of 90.2% undergraduate retention from first to second year. The target is 90% by 2018. In undergraduate graduation after six years the UM is well below the U15 average at just 49.8%. The goal is to reach the median of the U15 (69.0%) by 2018.
- Graduate student enrolment has increased consistently over the years and now sits at 3,800 students; 2,524 master's students and 1,070 doctoral students. The target is 6,400 students, which is 20% of the total student capacity of 32000. The UM has the lowest number of graduate students as a percentage of total enrolment in the U15 at 12.6%. The ratio of Doctoral to Master's students is 0.4:1 and the target is to reach 0.5:1 by 2023.
- Among U15 institutions, the mean number of terms to completion for a Master's degree is 6.5. At UM the mean is 8.9 terms to completion. The target is to reduce this to seven terms by 2018.
- Doctoral graduation rates after nine years are just above the target of 75% at 76% and this is above the U15 average of 73.5%. The number of terms to completion is on target for doctoral students.
- Currently, the University has 2180 self-declared Indigenous students; 1,974 undergraduate and 183 graduate. This represents 7.8% of total undergraduate student enrolment and 4.8% of graduate student enrolment. The target is 10% of total undergraduate student enrolment and 5% of total graduate student enrolment. It is difficult to determine the number of Indigenous students precisely because self-declaration tends not to be reflective of the true numbers. The undergraduate retention rate from first to second year among Indigenous students is 77.5%. Among the total undergraduate students the first to second year retention rate is 85.2%. The Indigenous graduation rate after six years is 38.9%, almost 10 percent lower than that for the total student enrolment.



- International Student Enrolment has helped to fuel growth in student enrolment and it has begun to level off. There are currently over 3,800 international undergraduate students well over 5,000 International students in total on campus. The targets set for 2018 (10% for undergraduate and 20% for graduate) have already been exceeded. International undergraduate retention rates from first to second year are higher among international students than among domestic students. Among the U15, the UM is in the middle of the pack for graduate and undergraduate international students.

Dr. Anderson asked whether the University's policy of open access contributes to a lack of success and persistence among undergraduate students. Ms. Gottheil responded that there are fewer than 200 students who enter the University with averages below 70%, and the majority of students enter with averages of 85% and above. She added that there are an increasing number of students coming into the University with high averages who do not succeed, and vice versa.

Mr. Millington asked about the initial purpose of University1 (U1) and whether the results have been as was intended. Ms. Gottheil explained that one of the reasons it was implemented was to address poor persistence and retention rates from first to second year. She noted that U1 may have improved that retention rate. She added that the intention was also to give students extra support through enhanced advising and study skills training. She noted that the program provides students with an option to explore when they are not yet certain of their career path, and acknowledged that there may be too much choice and insufficient structure for many students.

Dr. Kucera commented that U1 seemed like a good idea at the time and in his opinion it is still a good idea. He asked whether it is possible that changes in the Voluntary Withdrawal and Limited Access policies might encourage students to give up. Ms. Gottheil stated that her hope is that the new and revised policies will encourage students to complete their studies more quickly.

Ms. Sych-Yereniuk asked whether U1 is mandatory. Ms. Gottheil said that it is not, many programs have direct entry.

#### 4. MINUTES (Open) Session

- 4.1 Approval of the Minutes of the June 22, 2016 Open Session as circulated or amended

It was moved by Dr. Anderson and seconded by Mr. Lieberman:

**THAT the minutes of the June 22, 2016 Open session be approved as circulated.**

**CARRIED**

- 4.2 Business Arising – none



**FOR INFORMATION**

**5. FROM THE EXECUTIVE COMMITTEE**

- 5.1 Reports of the Senate Committee on Awards (May 9, 2016, June 21, 2016, and July 8, 2016)

These reports were approved by the Executive Committee on August 30, 2017 and are provided for the information of the Board.

**6. UPDATES**

- 6.1 Report from the President

The President stated that he had little to add to his written report. He noted that the recent Student Orientation and Homecoming events were well-attended and well-received and that the fall term is off to a good start.

**MOTION TO MOVE TO CLOSED AND CONFIDENTIAL**

It was moved by Ms. Sych-Yereniuk and seconded by Mr. Zegalski:  
**THAT the meeting move into Closed and Confidential Session.**

**CARRIED**

Chair



University Secretary

