



UNIVERSITY
OF MANITOBA

**Minutes of the
OPEN Session of the Board of Governors
April 12, 2016**

Present: P. Bovey, Chair
J. Leclerc, Secretary

J. Anderson	D. Barnard	T. Bock	S. Connelly	M. Forsen	N. Halden
R. Khatkar	J. Kopp	R. Kunzman	K. Mann	T. Millington	B. Passey
H. Reichert	M. Robertson	H. Secter	T. Sargeant	R. Sherbo	A. Sych-Yereniuk
J. Taylor	R. Vamos	R. Zegalski			

Regrets: A. Berg

Assessors Present: T. Kucera B. Stone

Officials Present: S. Foster D. Jayas J. Kearsey A. Konowalchuk

Officials Sending Regrets: J. Keselman

Guests: António Gomez-Palacio Wayne Swanton Rejeanne Dupuis
Jonathan Hildebrand

1. ANNOUNCEMENTS

The Chair announced that this would be the last meeting for Jeremiah Kopp, Rebecca Kunzman, and Kristjan Mann. She thanked them for their service and their contributions as members of the Board of Governors.

The Chair announced that there will be a barbecue for Board members and their guests at the President's residence following the June 22 Board meeting. Further details and a formal invitation will be sent out in May.

FOR ACTION

2. APPROVAL OF THE AGENDA

It was moved by Mr. Bock and seconded by Ms. Forsen:
THAT the agenda for the April 12, 2016 meeting be approved as circulated.

CARRIED

3. **MINUTES (Open) Session**

3.1 Approval of the Minutes of the March 15, 2016 Open Session as circulated or amended

It was moved by Ms. Reichert and seconded by Mr. Sargeant:

THAT the minutes of the March 15, 2016 Open session be approved as circulated.

CARRIED

3.2 Business Arising - none

4. Approval of the Visionary (re)Generation Plan

Dr. Barnard commented on the University's good fortune in having a very strong team both within the University and external to the University working on this Plan. He noted that the plan received strong support at Senate and is now before the Board for approval. Mr. Konowalchuk expressed his thanks to the University for its commitment to the lengthy planning process for the Visionary (re)Generation Plan. He thanked the many individuals who worked on the plan, including Rejeanne Dupuis and Jonathan Hildbrand from the Campus Planning Office, Ian Hall from the Sustainability Office, the members of the Planning Working Group; the City of Winnipeg, and the design team: Antonio Gómez-Palacio from Dialog, Cibinel Architecture, the MMM Group, and Wayne Swanton from Janet Rosenberg and Studio.

Mr. Gómez-Palacio began the presentation. He commented that most Board members would have already seen the plan so there would be no surprises and may be somewhat anticlimactic. He added that the University should be proud of this plan as it is the culmination of a tremendous process of ideas coming together. He stated that the University must now embrace and commit to the plan as it moves into the implementation phase.

Mr. Gómez-Palacio provided an update on where the process sits now. He said that since the Board reviewed the concept plan there has been further consultation with external and internal groups as well as with Senate. He noted that if the plan is approved there will be an informational open house held.

Mr. Gómez-Palacio noted that since the Board saw the Concept Plan the Indigenous knowledge and perspectives have been made clearer, the planning frameworks and accompanying policies have been expanded to form the operational backbone of the plan, and the plan implementation strategy has been incorporated into the document.

Mr. Gómez-Palacio listed three drivers for change; the desire to create a complete community, the need to Indigenize the campus, and the recognition that the campus could be made more sustainable. He stated creating a complete community would mean developing a diverse, walkable and accessible campus with increased services and amenities. He added that this would create a stronger sense of place and identity. Mr. Gómez-Palacio explained that the plan is intended to contribute to goals of reconciliation, collaboration, decolonization, and Indigenous

achievement by design through incorporating Indigenous principles into how the campus is shaped. Mr. Gómez-Palacio stated that planning for resilience will require the simultaneous pursuit of ecological, social and economic sustainability and will result in a compact built form with diverse mobility options, a walkable campus that reduces car dependency, the preservation and enhancement of ecological systems on campus, innovative approaches to storm water management, and the strengthening of cultural identities through collaborative processes.

Mr. Gómez-Palacio listed the following principles used in developing the plan:

- 1) Destination: Reasons to come and reasons to stay
- 2) Sustainable: Campus as a Living Lab
- 3) Community: Build for Density, Design for People
- 4) Connected: Network the Campus, Connect to the City
- 5) Indigenous: Weave Culture into Campus Planning and Design
- 6) Transformative: Research, Learning, Working and Living

Mr. Gómez-Palacio listed the four character areas: The Core Campus, The Point Lands, The South Community, and The North Community. He explained that The Core Campus area would see most of the Phase One work, including strengthening the main east-west axis along Curry Place, developing building infill opportunities, Dafoe Road character enhancements, expanded transit access, and the creation of Sidney Smith Street as a 'Main Street' on the north-south axis.

Mr. Gómez-Palacio stated that the plan will develop a very green campus with a lot of well-connected and diverse open spaces that will support an active, transit-oriented campus. He stated that the built form would allow for an animated and transparent feel at grade level.

Regarding implementation of the plan, Mr. Gómez-Palacio stressed that this is intended to be a dynamic and flexible living document that will accommodate change over time. He added that the document will act as a framework for decision making and continuous engagement will be key to its evolution.

Mr. Millington asked what kind of Indigenous community involvement has there been in the design and planning. Mr. Gómez-Palacio said that a two day symposium was held with Indigenous participation from many different places, including New Zealand and New Mexico. He added that two groups were established for ongoing consultation with the Indigenous Community and this will remain an important part of the process.

Mr. Sherbo asked if peoples' tendency to take shortcuts rather than groomed pathways had been taken into account with respect to landscaping. Mr. Gómez-Palacio said that there are sometimes physical and perceived barriers to using pathways such as ice and inadequate lighting. He added that in addition to a path, pedestrians need a destination and all that will be taken into account in order to create a welcoming environment that is attractive, animated, and provides a sense of safety and community.



Mr. Bock commented on tree planting and improved access to the river as quick wins. Mr. Gómez-Palacio replied that it will be important in the first year or two to demonstrate some movement in the plan and many things that could be done without great expense, including planting trees now so they will be mature trees when the development happens in the coming years.

Mr. Stone inquired about housing diversity and affordability options. Mr. Gómez-Palacio stated that the team had looked at affordable lifestyles more broadly, noting that the plan would make it viable to live without a car which would increase affordability. He added that diversity of building typologies and structures would also allow for more affordable lifestyles.

In response to a question from Mr. Zegalski, Mr. Gómez-Palacio explained that high streets will be located to take advantage of increased numbers of people on campus on event days at the stadium. He added that the main streets have to be viable all year so it would be ideal to capture the energy of the stadium without sacrificing the rest of the plan. Mr. Zegalski asked about the timeline for the Southwood Land Area Plan (LAP). Mr. Gómez-Palacio replied that it would be developed quite soon after the development agency is established.

Dr. Barnard said that a group had recently been brought together to work on developing a limited partnership and this proposal would come to the Board for approval. Ms. Bovey cautioned that because members of the Board had a maximum term of nine years the review period should be structured such that some corporate memory remains on the Board. She added that the Board should receive regular updates.

It was moved by Dr. Barnard and seconded by Ms. Reichert:

THAT the Board of Governors approve, in principle, the Visionary (re)Generation Master Plan, as recommended by Senate on April 6, 2016.

CARRIED

Ms. Bovey thanked everyone for their excellent work on this forward looking and inclusive plan. Mr. Gómez-Palacio suggested that a round of applause was in order for the Board of Governors.

5. Report from the President

Mr. Sargeant said that he had been pleased to see the President's statement on the recent sexual assault issue at Brandon University. He noted that sexual assault is a criminal offense and asked why it is not automatically dealt with as a criminal offense. Dr. Barnard responded that many things are investigated by the university to determine where they eventually need to end up. That is to determine if they are matters that the University should be dealing with or if they should be handed over to other authorities.

Mr. Sargeant observed that some of the commentary surrounding the recent issue at Brandon University seemed to minimize or play down sexual assault, even to the point of comparing it to a workplace safety issue. Dr. Barnard agreed with Mr. Sargeant's comments and stated that the

University of Manitoba does not see it that way. Mr. Sargeant commented that he agreed with Margaret Wente who stated in her Globe and Mail column that, for the most part, the investigations should be left to the police and the justice system where the expertise lies rather than handled by the University where there is little or no expertise in investigating crimes or alleged crimes.

Mr. Sargeant wondered if there may be some liability for the University if it is aware that a criminal offence has occurred or is alleged to have occurred but is not reported to the authorities. Chancellor Sexter observed that the threshold of proof for the University is different from the justice system. In many cases there is not sufficient evidence for the police to pursue an investigation, but some complementary response is needed in those situations that may or may not meet the level for a criminal complaint. In response to Mr. Sargeant's comment that the criminal aspect has not been addressed, Chancellor Sexter said that this may be a result of how cases are presented in the media.

Dr. Barnard remarked that the University has had cases that have resulted in criminal proceedings, but many more that have not proceeded at the complainant's request. Mr. Bock observed that the purpose of a criminal complaint is to charge, try, convict and punish and that a university investigation has a broader and different objective. He stated that a complementary process is needed.


Ms. Kunzman thanked the President for releasing the statement and for recognizing that supports are needed for victims. She added that these steps will help to build a culture of consent.

In response to a question from Mr. Sherbo, Dr. Barnard stated that absolutely no hint of wrongdoing should be read into the departure of Paul Kochan from the University.


MOTION TO MOVE TO CLOSED AND CONFIDENTIAL

It was moved by Mr. Sargeant and seconded by Mr. Robertson:
THAT the meeting move into Closed and Confidential Session.

CARRIED



Chair



University Secretary

