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| Table c | of Contents |
|---------|-------------|
|---------|-------------|

| Academic Experience | page 2 |
|--|---------|
| Education | page 3 |
| Doctoral Dissertation Supervision and External Examiner | page 3 |
| Research Grants | page 4 |
| Refereed Journal Articles | page 5 |
| Invited, Peer-reviewed Book Chapters | page 9 |
| Proceedings and Presentations | page 10 |
| Trade Journal, Newspaper and Newsletter Articles | page 26 |
| Book Reviews | page 28 |
| Text Books | page 28 |
| Industry Reports | page 29 |
| Executive Education | page 30 |
| Marketing and SCM Experience | page 30 |
| Industry Projects | page 31 |
| Educational Consulting | page 31 |
| Academic Awards | page 31 |
| SERVICE | page 32 |
| Participation in Professional Organizations | page 32 |
| Academic Journal Editing | page 32 |
| Academic Journal/Conference Reviewing | page 33 |
| External Tenure and Promotion Referee Panels | page 33 |
| University of Manitoba Committees | page 34 |
| University of Manitoba Transport Institute (UMTI) Activities | page 35 |
| Iowa State University and University of Nevada Committees | page 36 |
| TEACHING | page 37 |
| University of Manitoba | page 37 |
| Hanken School of Economics | page 39 |
| Iowa State University | page 39 |
| University of Nevada, Reno | page 40 |
| University of Alberta | page 41 |

Academic Experience

| | 2009-2021 | CN Professor of SCM |
|----------------------------------|-----------|---|
| University of Manitoba | 2005-2010 | Head, Department of SCM* Director, Transport Institute** |
| | 2004-2021 | Professor of SCM |
| | 2019-2021 | HumLog International Research Fellow |
| Hanken School of Economics | 2017-2019 | Distinguished Sr. Fellow in SCM and Social Responsibility |
| Iowa State University | 2001-2004 | Associate Professor of Logistics |
| University of Nevada, Reno | 1996-2001 | Associate Professor of Logistics |
| University of Alberta | 1990-1996 | Assistant Professor of Marketing |
| University of Oklahoma | 1986-1990 | Instructor: Marketing Channels |
| American Indian OIC, Minneapolis | 1986 | Instructor: Accounting |
| National College, St. Paul | 1985-1986 | Instructor: Marketing |
| Lowthian College, Minneapolis | 1985-1986 | Instructor: Retailing |
| University of Minnesota | 1984 | Instructor: Operations Management |

*Highlights as Head of SCM Department:

Managed Purchasing Management Association of Canada (PMAC) SCM new curriculum development project, \$300,000; December 2005 – March 2009; see p. 31 for more details Organized, hosted Humanitarian Relationship conference, Ottawa, October 15-16, 2009 Hired Dr. Allister Hickson (2008) and Dr. Raj Appadoo (2009) as Assistant Professors Converted Assistant Professor Dr. Cyril Foropon from term to tenure track (2007) Managed growth in the SCM major from 3 graduates (2004) to 52 graduates (2009) Commenced M.Sc. program (2006): 1 graduate; 5 active students by 2010

**Highlights as Director of Transport Institute:

Managed Manitoba Infrastructure & Transportation contract, \$1,000,000; 2005-2010 Manitoba Transportation Report: produced annually, under the MIT contract (2005-2009) Organized and hosted Future of Trucking Symposium, with Jairo Viáfara, Feb. 17-19, 2010 Co-authored Manitoba Pandemic report (2008); project was led by Dr. Allister Hickson Organized and hosted five annual Supply Chain Connections conferences (2006-2010) Organized and hosted three Manitoba Outlook on Transportation events (2008-2010)

Education

| Logistics Institute | P.Log. (2008) |
|-------------------------|------------------------|
| University of Oklahoma | Ph.D. (1991)* |
| University of Minnesota | MBA (1983); BSB (1979) |

^{*}Dissertation: Product Quality, Total Costs, & Integration of the Utility-Producing Functions
Supervisor: Robert F. Lusch

Doctoral Dissertation Supervision

| Student | Dissertation | Defense Date |
|----------------------------------|---|-------------------|
| Sean J. Brinkema*1 | Canadian Armed Forces and Commercial Logistics Contracting Responsiveness Model | February 19, 2021 |
| Soaleh Khan* ² | Supply chain's local capability building for disaster response: An empirical framework (proposal) | June 9, 2015 |
| Jack D. Kulchitsky* ³ | The Effects of Information and Technology on the Relational Orientation of Marketing Channels | June 26, 1997 |
| Chris Dubelaar* ³ | The Antecedents of Retailing Productivity and Performance | January 26, 1996 |
| Shaun McQuitty** ³ | Systematic Variations in Consumer Satisfaction | August 12, 1996 |

^{*} Supervisor; ** Committee Member

Doctoral Dissertation External Examiner

Jihee Kim, Exploring Supplier Integration implementation within the humanitarian supply chain context, Cardiff Business School, Wales, UK, June 2021.

Veronika Pereseina, Managing the Sustainable Business Model of a Heavy Vehicle Manufacturer through Life Cycle Thinking: A Case Study of Road Freight Transport Supply Chains, Jönköping University (JIBS), Sweden, June 2017.

Saeyeon Roh, *The Pre-positioning of Humanitarian Aid: The Warehouse Location Problem*, Cardiff University, Wales, UK, February 2013.

Trent R. Tucker, *Supply Chain Orientation: Refining a Nascent Construct*, University of Waterloo, Canada, December 2010.

Rajesh Rajaguru, *Effects of Inter-organisational Compatibility on Info. Systems, Integration and Supply Chain Performance*, Monash University, Australia, October 2008.

Daniel Knudsen, *Improving Procurement Performance with e-business Mechanisms*, Lund University, Sweden, November 2003.

Chair, Oral Defense, Joan Halstein, Ph.D. in Economics, University of Manitoba, January 7, 2015. Chair, Oral Defense, Qin Chen, Ph.D. in Economics, University of Manitoba, March 28, 2014.

^{1.} Athabasca University; 2; University of Manitoba; 3. University of Alberta

Research Grants

• Danone Institute "One Planet. One Health" Initiative (2021), "Building a post-pandemic sustainable food system: starting in Edmonton," principal investigator, \$30,000

- Social Sciences & Humanities Research Council of Canada (SSHRC) Knowledge Synthesis Grants Mobility and Public Transit (2021-2022), "Public Transit and Active Transportation: Activity, Structural and Energy Efficiency Effects on Mobility and the Environment," principal investigator, \$29,910
- Manitoba Industry-Academia Partnership Grant (2021), "North American zero emission/electric truck demonstration project benchmarking study," principal investigator, \$5,000
- SSHRC Partnership Engage Grants (PEG) COVID-19 Special Initiative (2021-2022), "COVID-19: Food Insecurity and the Not-for-Profit Food and Nutrition Supply Chain," principal investigator, \$22,850
- SSHRC Grant (2017-2022), "Reducing Food Waste: The Role of Consumer Logistics," principal investigator, \$99,600
- SSHRC Bridge Funding Grant (2011), "Relationship Building in Humanitarian Supply Chains," \$5,000
- SSHRC Grant (2007-2010), "SCM for the Not-for-profit Sector in Interrupted Environments," principal investigator, \$84,000
- Manitoba Agriculture, Food and Rural Initiatives, (2006-2007), "Food Supply in Manitoba during a Pandemic," principal investigator, \$198,500.
- Manitoba Transportation and Government Services (2005-2010), "Manitoba Transportation Report and Related Research," principal investigator, \$1,000,000.
- Iowa State University Special Research Initiation Grant (2004), "Managing the Logistics Triad"
- University of Nevada, College of Business Administration Dean's Summer Stipend (2000)
- American Society for Quality Research Fellowship Grant (1999)
- Wells Fargo Summer Research Stipend (1998), "UP/SP Railroad Merger"
- University of Nevada Junior Faculty Research Award (1998-99), "Carrier Certification & Reduction"
- SSHRC Grant (1996-1999), "Third-Party Logistics Services in Canada," with Garland Chow, \$61,000
- SSHRC Grant (1992-96), "Impact of Participation on Quality, Productivity and Satisfaction," \$18,400
- SSHRC Grant (1992-1996), "Measuring Retail Service Quality," with James B. Wiley, \$54,000
- Xerox Canada Faculty Fellowship (1994-95), "Impact of Quick Response Retail Technology"
- SSHRC Grant (1992-93), "Quantifying Industrial Buyer Response . . .," \$5,000, with T. Elrod
- National Association of Purchasing Management Doctoral Dissertation Grant (1989-91), \$10,000

Refereed Journal Articles

Larson, Paul D. (in press), "Security, sustainability and supply chain collaboration in the humanitarian space," *Journal of Humanitarian Logistics and Supply Chain Management*. https://doi.org/10.1108/JHLSCM-06-2021-0059

Larson, Paul D. (2021), "Relationships between Logistics Performance and Aspects of Sustainability: A Cross-Country Analysis," *Sustainability*, 13(2), 623. https://doi.org/10.3390/su13020623 (invited, peer-reviewed paper)

Larson, Paul D. (2020), "Corruption, Gender Inequality and Logistics Performance," *International Journal of Logistics Management*, 31(2), 381-397. https://doi.org/10.1108/IJLM-02-2019-0062

Larson, Paul D. and Natalie M. Larson (2019), "The Hunger of Nations: An Empirical Study of Interrelationships among the Sustainable Development Goals (SDGs)," *Journal of Sustainable Development*, 12(6), 39-47. https://doi.org/10.5539/jsd.v12n6p39

Larson, Paul D. and Cyril Foropon (2018), "Process Improvement in Humanitarian Operations: An Organizational Theory Perspective," *International Journal of Production Research*, 56(21), 6828-6841. https://doi.org/10.1080/00207543.2018.1424374

Larson, Paul D., Jairo Viáfara, Robert V. Parsons and Arne Elias (2014), "Consumer Attitudes about Electric Cars: Pricing Analysis and Policy Implications," *Transportation Research Part A: Policy and Practice*, 69, 299-314. https://doi.org/10.1016/j.tra.2014.09.002

Larson, Paul D. and Matthew Morris (2014), "Sex and Salary—Does Size Matter? (A Survey of Supply Chain Managers)," *Supply Chain Management: An International Journal*, 19(4), 385-394. https://doi.org/10.1108/SCM-08-2013-0268

Larson, Paul D. (2013), "Deregulation of and Mergers among American and Canadian Railroads: A Study of Four Decades," *Research in Transportation Business and Management*, 6, 11-18. https://doi.org/10.1016/j.rtbm.2012.12.003

Larson, Paul D., Arne Elias and Jairo Viáfara (2013), "Toward Sustainable Trucking: Reducing Emissions and Fuel Consumption," *Transportation Journal*, 52(1), 108-120. https://doi.org/10.5325/transportationj.52.1.0108

Larson, Paul D. and Anshuman Khare (2013), "A Systematic Review of Research on Sustainable Supply Chains," *International Journal of Japan Society for Production Management*, 1(1), 43-48.

Kovács, Gyöngyi, Peter Tatham and Paul D. Larson (2012), "What Skills Are Needed to Be a Humanitarian Logistician?" *Journal of Business Logistics*, 33(3), 245-258. https://doi.org/10.1111/j.2158-1592.2012.01054.x

Day, Jamison M., Steven A. Melnyk, Paul D. Larson, Edward W. Davis and D. Clay Whybark (2012), "Humanitarian and Disaster Relief Supply Chains: A Matter of Life and Death," *Journal of Supply Chain Management*, 48(2), 21-36. https://doi.org/10.1111/j.1745-493X.2012.03267.x

Schoenherr, Tobias, Sachin B. Modi, W. C. Benton, Craig R. Carter, Thomas Y. Choi, Paul D. Larson, Michiel R. Leenders, Vincent A. Mabert, Ram Narasimhan and Stephan M. Wagner (2012), "Research Opportunities in Purchasing and Supply Management," *International Journal of Production Research*, 50(16), 4556-4579. https://doi.org/10.1080/00207543.2011.613870

McLachlin, Ron and Paul D. Larson (2011), "Building Humanitarian Supply Chain Relationships: Lessons from Leading Practitioners," *Journal of Humanitarian Logistics and Supply Chain Management*, 1(1), 32-49. **{Outstanding Paper Award - 2012**} https://doi.org/10.1108/20426741111122402

Larson, Paul D. and Ron McLachlin (2011), "Supply chain integration under chaotic conditions: Not-for-profit food distribution," *International Journal of Procurement Management*, 4(3), 315-322. https://doi.org/10.1504/IJPM.2011.040372

McLachlin, Ron, Paul D. Larson and Soaleh Khan (2009), "Not-for-Profit Supply Chains in Interrupted Environments: The Case of a Faith-Based Humanitarian Relief Organisation," *Management Research News*, 32(11), 1050-1064. https://doi.org/10.1108/01409170910998282

Larson, Paul D. (2009), "Public vs. Private Sector Perspectives on Supply Chain Management," *Journal of Public Procurement*, (9)2, 222-247. https://doi.org/10.1108/JOPP-09-02-2009-B003

Larson, Paul D. (2008), "Accreditation Program Design: A Survey of Supply Chain Professionals," *Journal of Enterprise Information Management*, 21(4), 377-392. https://doi.org/10.1108/17410390810888660

Larson, Paul D. and Matthew Morris (2008), "Sex and Salary: A Survey of Purchasing and Supply Professionals," *Journal of Purchasing & Supply Management*, 14(2), 112-124. https://doi.org/10.1016/j.pursup.2008.02.002

Halldórsson, Árni, Paul D. Larson and Richard F. Poist (2008), "Supply Chain Management: A Comparison of Scandinavian and American Perspectives," *International Journal of Physical Distribution & Logistics Management*, 38(2), 126-142. https://doi.org/10.1108/09600030810861206

Larson, Paul D. and Jack D. Kulchitsky (2008), "The Promise of Information Sharing and the Peril of Information Overload," *International Journal of Logistics Systems & Management*, 4(4), 423-436. https://doi.org/10.1504/IJLSM.2008.017593

Larson, Paul D., Richard F. Poist and Árni Halldórsson (2007), "Perspectives on Logistics vs. SCM: A Survey of SCM Professionals," *Journal of Business Logistics*, 28(1), 1-24. https://doi.org/10.1002/j.2158-1592.2007.tb00230.x

Larson, Paul D. and Stephen G. Kerr (2007), "Integration of Process Management Tools to Support TQM Implementation: ISO 9000 and Activity-Based Costing," *Total Quality Management & Business Excellence*, 18(1-2), 201-207. https://doi.org/10.1080/14783360601053434

Larson, Paul D. (2005), "A Note on Mail Surveys and Response Rates in Logistics Research," *Journal of Business Logistics*, 26(2), 211-222. https://doi.org/10.1002/j.2158-1592.2005.tb00212.x

Larson, Paul D., Peter Carr and Kewal Dhariwal (2005), "SCM Involving Small versus Large Suppliers: Relational Exchange and Electronic Communication Media," *Journal of Supply Chain Management*, 41(1), 18-29. https://doi.org/10.1111/j.1745-493X.2005.tb00181.x

Larson, Paul D. and Richard F. Poist (2004), "Improving Response Rates to Mail Surveys: A Research Note," *Transportation Journal*, 43(4), 67-74.

Larson, Paul D. and Árni Halldórsson (2004), "Logistics vs. Supply Chain Management: An International Survey," *International Journal of Logistics: Research & Applications*, 7(1), 17-31. https://doi.org/10.1080/13675560310001619240

Larson, Paul D. and Garland Chow (2003), "Total Cost/Response Rate Trade-offs in Mail Survey Research: Impact of Follow-up Mailings and Monetary Incentives," *Industrial Marketing Management*, 32(7), 533-537. https://doi.org/10.1016/S0019-8501(02)00277-8

Larson, Paul D. and Stephen G. Kerr (2002), "ISO and ABC: Complements or Competitors?" *International Journal of Logistics Management*, 13(2), 91-100. https://doi.org/10.1108/09574090210806450

Larson, Paul D. & Árni Halldórsson (2002), "What is SCM? And, where is it?" *Journal of Supply Chain Management*, 38(4), 36-44. https://doi.org/10.1111/j.1745-493X.2002.tb00141.x

Larson, Paul D. (2002), "Interactivity in an Electronically-Delivered Marketing Course," *Journal of Education for Business*, 77(5), 265-269. https://doi.org/10.1080/08832320209599675

Larson, Paul D. and Britta Gammelgaard (2001-02), "The Logistics Triad: Survey and Case Study Results," *Transportation Journal*, 41(2-3), 71-82. https://www.jstor.org/stable/20713494

Larson, Paul D. and Britta Gammelgaard (2001), "Logistics in Denmark: A Survey of the Industry," *International Journal of Logistics: Research & Applications*, 4(2), 191-206. https://doi.org/10.1080/13675560110059984

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Dubelaar, Chris, Garland Chow and Paul D. Larson (2001), "Relationships between Inventory, Sales and Service in a Retail Chain Store Operation," *International Journal of Physical Distribution & Logistics Management*, 31(2), 96-108. https://doi.org/10.1108/09600030110387480

Larson, Paul D. and Jack D. Kulchitsky (2000), "The Use and Impact of Communication Media in Purchasing and Supply Management," *Journal of Supply Chain Management*, 36(3), 29-39. https://doi.org/10.1111/j.1745-493X.2000.tb00249.x

Larson, Paul D. and H. Barry Spraggins (2000), "The American Railroad Industry: Twenty Years after Staggers," *Transportation Quarterly*, 54(2), 31-45. https://trid.trb.org/view/652973

Larson, Paul D. and Robert A. DeMarais (1999), "Psychic Stock: An Independent Variable Category of Inventory," *International Journal of Physical Distribution & Logistics Management*, 29(7/8), 495-507. https://doi.org/10.1108/EUM0000000000370

Larson, Paul D. and Jack D. Kulchitsky (1999), "Logistics Improvement Programs: The Dynamics between People and Performance," *International Journal of Physical Distribution & Logistics Management*, 29(2), 88-102. https://doi.org/10.1108/09600039910264687

Larson, Paul D. (1998), "Carrier Reduction: Impact on Logistics Performance and Interaction with EDI," *Transportation Journal*, 38(2), 40-47.

Larson, Paul D. and Dale S. Rogers (1998), "Supply Chain Management: Definition, Growth and Approaches," *Journal of Marketing Theory and Practice*, 6(4), 1-5. https://doi.org/10.1080/10696679.1998.11501805

Larson, Paul D. and H. Barry Spraggins (1998), "Union Pacific/Southern Pacific Merger: Impact on Shippers," *Journal of Transportation Management*, 10(1), 45-52. https://trid.trb.org/view/597398

Larson, Paul D. (1998), "Air Cargo Deregulation and JIT: Two 20th Anniversaries in American Logistics," *Transportation Quarterly*, 52(2), 49-60. https://trid.trb.org/view/487698

Larson, Paul D. and Jack D. Kulchitsky (1998), "Single Sourcing and Supplier Certification: Performance and Relationship Implications," *Industrial Marketing Management*, 27(1), 73-81. https://doi.org/10.1016/S0019-8501(97)00039-4

Wiley, James B. and Paul D. Larson (1996), "Clout and Vulnerability in Retail Choice: Modeling Competitive Effects of Performance Perception, Satisfaction, and Intention," *Journal of Consumer Satisfaction, Dissatisfaction and Complaining Behavior*, 9, 52-63.

Larson, Paul D. and Ashish Sinha (1995), "The TQM Impact: A Study of Quality Managers' Perceptions," *Quality Management Journal*, 2(3), 53-66. https://doi.org/10.1080/10686967.1995.11918691

Larson, Paul D. (1994), "Buyer/Supplier Cooperation, Product Quality, and Total Costs," *International Journal of Physical Distribution & Logistics Management*, 24(6), 4-10. https://doi.org/10.1108/09600039410066123

Larson, Paul D. (1994), "An Empirical Study of Inter-organizational Functional Integration and Total Costs," *Journal of Business Logistics*, 15(1), 153-169.

Wiley, James B. and Paul D. Larson (1993), "Evaluating the Impact of Service Quality Disconfirmations on Store Choice," *Journal of Consumer Satisfaction, Dissatisfaction and Complaining Behavior*, 6, 133-140.

Larson, Paul D. (1992), "Business Logistics and the Quality Loss Function," *Journal of Business Logistics*, 13(1), 125-147. https://trid.trb.org/view/527299

Larson, Paul D. (1992), "Transportation Deregulation and Logistics Costs," *Transportation Quarterly*, 46(2), 261-278.

Larson, Paul D. and Robert F. Lusch (1992), "Functional Integration in Marketing Channels: A Determinant of Product Quality and Total Cost," *Journal of Marketing Channels*, 2(1), 1-28.

Larson, Paul D. (1991), "Transportation Deregulation, JIT, and Inventory Levels," *The Logistics & Transportation Review*, 27(2), 99-112.

Larson, Paul D. and Margret J. C. Sijbrands (1991), "Quick Response Retailing in Canada and the Netherlands," *International Journal of Retail & Distribution Management*, 19(7), 10-17.

Larson, Paul D. and Robert F. Lusch (1990), "Quick Response Retail Technology: Integration and Performance Measurement," *The International Review of Retail, Distribution & Consumer Research*, 1(1), 17-35. https://doi.org/10.1080/09593969000000003

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Larson, Paul D. (1989), "The Integration of Inventory and Quality Decisions in Logistics: An Analytical Approach," *Journal of Business Logistics*, 10(2), 106-122.

Larson, Paul D. (1989), "Freight and Inventory Cost Trade-offs in Purchasing," *Journal of Purchasing and Materials Management*, 25(2), 41-42.

Larson, Paul D. (1989), "An Inventory Model Which Assumes the Problem Away: A Note on Pan and Liao," *Production & Inventory Management Journal*, 30(4), 73-74.

Larson, Paul D. (1989), "Civil Air Transportation Deregulation and National Security," *Defense Transportation Journal*, 45(6), 29-32.

Tersine, Richard J., Paul D. Larson and Samir Barman (1989), "An Economic Inventory/ Transport Model with Freight Rate Discounts," *The Logistics & Transportation Review*, 25(4), 291-306.

Larson, Paul D. (1988), "The Economic Transportation Quantity," Transportation Journal, 28(2), 43-48.

Kenderdine, James M. and Paul D. Larson (1988), "Quality and Logistics: A Framework for Strategic Integration," *International Journal of Physical Distribution & Materials Management*, 18(6), 5-10. https://doi.org/10.1108/eb014703

Schroeder, Roger G. and Paul D. Larson (1986), "A Reformulation of the Aggregate Planning Problem," *Journal of Operations Management*, 6(3), 245-256. https://doi.org/10.1016/0272-6963(86)90001-X

Invited Peer-reviewed Book Chapters

Larson, Paul D. (forthcoming), "Risky business revisited: The inseparability of development aid and disaster relief," *Humanitarian Logistics: Meeting the Challenge of Preparing for and Responding to Disasters*, 4th edition, Graham Heaslip & Peter Tatham, Eds., Kogan Page, London.

Larson, Paul D. (2020), "Food Distribution during a Pandemic: A Tale of Two Supply Chains," Ch. 26 in *COVID-19 in Manitoba: Public Policy Responses to the First Wave*, Karine Levasseur and Andrea Rounce, editors, University of Manitoba Press, Winnipeg, 219-225. https://uofmpress.ca/files/9780887559501 web.pdf

Larson, Paul D. (2018), "Process Improvement: A Matter of Life or Death – for NGOs," Chapter 1 in *Humanitarian Logistics: Meeting the Challenge of Preparing for and Responding to Disasters*, 3rd Edition, Peter Tatham & Martin Christopher, Eds., Kogan Page, London, 19-40.

Larson, Paul D. (2018), "Transport Nodes and Supply Chain Sustainability," Chapter 8 in *Transport Nodal System*, Adolf K. Y. Ng et al., Eds., Elsevier, Amsterdam, 135-152.

Haavisto, Ira, Graham Heaslip and Paul D. Larson (2016), "Supply Chain Strategy," Chapter 3.1 in *Supply Chain Management for Humanitarians*, Ira Haavisto, Gyöngyi Kovács & Karen Spens, Eds., Kogan Page, London, 79-88.

Larson, Paul D. (2014), "An improvement process for process improvement: quality and accountability in humanitarian logistics," Chapter 1 in *Humanitarian Logistics: Meeting the Challenge of Preparing for and Responding to Disasters*, 2nd edition, Peter Tatham & Martin Christopher, Eds., Kogan Page, London, 19-39.

Larson, Paul D. (2012), "Strategic Partners and Strange Bedfellows: Relationship Building in the Relief Supply Chain," Chapter 1 in *Relief Supply Chain Management for Disasters: Humanitarian Aid and Emergency Logistics*, Gyöngyi Kovács & Karen Spens, Eds., IGI Global, Hershey, PA, 1-15.

*Reprinted as Chapter 69 in SCM: Concepts, Methodologies, Tools, and Applications, 2013.

Larson, Paul D. (2011), "Risky business: What humanitarians can learn from business logisticians—and vice versa," Chapter 1 in *Humanitarian Logistics: Meeting the Challenge of Preparing for and Responding to Disasters*, Martin Christopher & Peter Tatham, Eds., Kogan Page, London, 15-31.

Proceedings and Presentations¹

"Consumer Logistics, Active Transportation and Urban Freight," METRANS International Urban Freight Conference (I-NUF), Long Beach, October 6-8, 2021. **Postponed due to delta variant**

Larson, Paul D., Robert V. Parsons and Arne Elias (2021), "Active transportation and public health: A tale of three cities," Health and Transportation, Transportation Association of Canada (TAC) Conference & Exhibition, September 20-October 1.

"Exposure and Vulnerability to COVID-19: Opportunities for Disaster Risk Reduction," 33rd Nordic Logistics Research Network (NOFOMA) Conference (virtual), September 28-30, 2021

"Gender Inequality, Indigenous Rights and Sustainable Development: Comparing Canada, China and Chad," Session 9: The challenges of gender equality and Indigenous Peoples' rights for realizing a just transition, Sustainability Science Days (virtual), University of Helsinki, May 18, 2021.

Larson, Paul D. and Robert V. Parsons (2021), "North American Crude Oil Movement: Pipeline vs. Railway Safety," CTFR 56th Annual Conference (virtual), May 16-19.

Ptak, Carol, Rob B. Handfield, Paul D. Larson and Elise Usunier (2021), panelist, "Trains, planes and automobiles ... risks are rising in global supply chain," Supply Chain Week, Western Canada SCC, May 12.

"Public Transit and Active Transportation: Activity, Structural and Energy Efficiency Effects on Mobility and the Environment," Mobility and Public Transit, Social Sciences and Humanities Research Council – Knowledge Synthesis Grants kick-off webinar, May 6, 2021

"Gender Inequality, Indigenous Rights and Sustainable Development," Emerging Themes in Indigenous Business, Inaugural Research Conference (virtual), University of Manitoba, March 18, 2021

"COVID- 19 Logistics: Food, beverage and vaccine," CITT MB Pandemic webinar series, March 4, 2021

"Supply Chain Risk Evaluation and Management (SCREAM) workshop," Supply Chain Canada – Western Canada, February 25, 2021

"Supplier Diversity: Enhancing Social and Economic Sustainability," Supply Chain Canada Saskatchewan Institute virtual member meeting, February 23, 2021

"Logistics Risks: Inventory & Transportation," CITT MB Pandemic webinar series, February 18, 2021

"SCREAM Strategy," CITT MB Pandemic webinar series, February 4, 2021

Larson, Paul D. and Shiu-Yik Au (2020), "Games That Make You SCREAM," Reg Litz Teaching Day, University of Manitoba {Virtual event due to COVID-19, November 27}

"Supply Chain Risk Evaluation and Management (SCREAM)," Supply Chain Canada National Conference {Virtual event due to COVID-19}, October 6, 2020

"Railroad Sustainability Reporting across Two Continents and Three Nations," Transport Research Finland, Helsinki, April 28 (Virtual event due to COVID-19), September 25, 2020

Larson, Paul D., David Grant and Ruth Banomyong (2020), "Human Migration and Social Innovation: Perspectives across Several Nations," 32nd Nordic Logistics Research Network (NOFOMA) Conference, Reykjavik, June 10-12 {Virtual event due to COVID-19}, September 17

¹ All proceedings and presentations sole-authored/-presented by Paul D. Larson unless otherwise noted

"Supplier diversity within and across nations," virtual research seminar, Jönköping International Business School, Sweden, September 8, 2020

"Gender Inequality, Indigenous Rights and Sustainable Development," Sustainability Science Days, Helsinki, May 6-7, 2020. **Cancelled due to coronavirus**

"Food Waste: A Supply Chain Breakdown," Supply Chain Canada Dinner Meeting, Winnipeg, January 30, 2020

"Urbanization, Logistics and the Environment," METRANS International Urban Freight Conference (I-NUF), Long Beach, October 16, 2019

"Carbon Pricing and Freight Modal Shifts," Vehicle Technology International Conference, Winnipeg, October 1, 2019

"Sustainability starts with the individual: I am SCM," Supply Chain Academic Research Symposium, Anaheim, September 15, 2019

"Recent Migration to Canada and Iceland: Issues in Cultural Sustainability," 9th Partnership Conference / Níunda Samstarfsráðstefnan, Reykjavík, August 30, 2019

Larson, Paul D. and Natalie M. Larson (2019), "The Hunger of Nations: Gender Inequality, GDP and the Environment," 26th EurOMA Conference, Helsinki, June 18.

Larson, Paul D. and Natalie M. Larson (2019), "I am SCM: The Sustainability of Me," 31st Nordic Logistics Research Network (NOFOMA) Conference, Oslo, June 13.

Larson, Paul D., Yufeng Lin and Adolf K. Y. Ng (2019), "Hudson Bay Railway and the Port of Churchill – A Balancing Act," CTRF 54th Annual Conference, Vancouver, May 29.

Larson, Paul D. and Xun Jiao (2019), "Determinants of PHEV Purchase Intentions in a Canadian City," CTRF 54th Annual Conference, Vancouver, May 27.

Nusaka, Sayera and Paul D. Larson (2019), "Incorporating Consumer Information into Upstream Supply Chain Solutions to Reduce Food Waste," 47th Annual Administrative Sciences Association of Canada (ASAC) Conference, St. Catharine's, Ontario, May 27.

Nusaka, Sayera, S. Appadoo and Paul D. Larson (2019), "Comparison of Multi-Criteria Supplier Selection Models by Application of Evaluation Based On Distance from Average Solution (EDAS) And Range of Value (ROV) Methods," 47th Annual ASAC Conference, St. Catharine's, Ontario, May 26.

"Corruption, Gender Inequality and Logistics Performance," European Research Seminar (ERS) on Logistics and SCM, Warsaw, May 16, 2019

Caza, Brianna, Paul D. Larson and Zhenyu Wu (2018), "Funding Your Research," panel discussion, New Faculty Orientation, Asper School of Business, Winnipeg, September 7.

"Indigenous Perspectives on Sustainability: Educating Future Leaders," *Shawane Dagosiwin*, 14th Annual Aboriginal Education Research Forum, *Ongomiiziwin* Indigenous Institute of Health and Healing, Winnipeg, May 14-15, 2018.

Kari, Hannu, Gyöngyi Kovács, Paul D. Larson and Kalle Löövi (2018), Panel Discussion: "Humanitarian Logistics," HUMLOG Institute 10th Anniversary Celebration, Helsinki, April 25.

"Blockchain – Game Changer for SCM?" SCMA Manitoba Business Conference, Winnipeg (via Adobe Connect), April 12, 2018

"Night Spirits Discussion Question," Bringing Indigenous Matters to the Classroom, University of Manitoba, Winnipeg, April 11, 2018

Larson, Paul D., Gady Jacoby and Ruodan Shao (2018), Editors Desk Panel, 9th Annual Hickson Research Day, Winnipeg, March 23.

"Consumer Logistics: A Total Cost Theory of Consumer Behavior," Hanken Research Day, Helsinki, November 22, 2017

"Gender Inequality and Responsible Humanitarian Response," keynote address, Responsible Organising Conference, Centre for Corporate Responsibility (CCR), GODESS and HUMLOG, Helsinki, November 13, 2017

"Inland Ports as Trade Nodes: Opportunities for Sustainability," METRANS International Urban Freight Conference (I-NUF), Long Beach, October 19, 2017

"Indigenous Perspectives on Sustainability: The Cultural/Spiritual Dimension," Global Climate Change and Eco System Management: Insights from Ancient Wisdom Traditions, ISOL Global Foundation, Brampton, Ontario, August 29, 2017

"Supplier Diversity in Toronto and Chicago: A Tale of Two Cities," 17th International Conference on Diversity in Organizations, Communities & Nations, Toronto, July 27, 2017

"Cultural challenges of mass migration: A focus on recent refugee movement," EURO HOpe miniconference, Vienna, June 30, 2017

Larson, Paul D. and Cyril Foropon (2017), "Process Improvement in Humanitarian Operations: An Organizational Theory Perspective," Hanken SCM & SR research seminar, Helsinki, June 13.

"Diversity and Equality in the EU: Implications for Logistics," 29th Annual Nofoma Conference, Lund, Sweden, June 8, 2017

Sundgren, Caroline, Árni Halldórsson and Paul D. Larson (2017), "Food waste at the end of the supply chain: A consumer logistics perspective," 29th Annual Nofoma Conference, Lund, Sweden, June 8.

"Sustainable Railroading across Canada and Beyond," *Proceedings of the 52nd Annual CTRF*, pp. 199-206, Winnipeg, May 30, 2017

Chen, Xudong, Changmin Jiang and Paul D. Larson (2017), "Sustainability Reporting of Airlines: Performances and Driving Factors," *Proceedings of the 52nd Annual CTRF*, pp. 150-157, Winnipeg, May 30.

Gao, Ge, Changmin Jiang and Paul D. Larson (2017), "Express Freight Transportation by High-Speed Rail: The Case of China," *Proceedings of the 52nd Annual CTRF*, pp. 82-88, Winnipeg, May 29.

"Humanitarian Supply Chain Relationships," EDEN Doctoral Seminar on Humanitarian SCM, Hanken, Helsinki, May 23, 2017

"Supply Chain Sustainability in the EU: The Cultural Dimension," 12th European Research Seminar (ERS) on Logistics and SCM, Barcelona, May 19, 2017

"A Study of Factors Affecting Preparedness for Weather-Related Disasters," POMS 28th Annual Conference, Seattle, May 7, 2017

"Culture – the 4th Dimension of Supply Chain Sustainability," CeLS meeting, JIBS, Jönköping, Sweden, October 21, 2016

"Inland/Dry Ports and Sustainable Urban Freight Movement," VREF Conference on Urban Freight, Gothenburg, October 17, 2016

Gallagher-Louisy, Cathy and Paul D. Larson (2016), "Supply Chain Innovation and Sustainability through Supplier Diversity," Supply Chain Management Association (SCMA) National Conference, Niagara Falls, June 17.

Ellram, Lisa M. and Paul D. Larson (2016), Panel Discussion: How to get your paper published, International SCM Symposium, Niagara Falls, June 15.

"Nutrition during a Pandemic: A Case of SCREAM," International SCM Symposium, Niagara Falls, June 15, 2016

"A Tale of Two Cities: Supplier Diversity in Toronto and Chicago," Administrative Sciences Association of Canada (ASAC) Conference, Edmonton, June 6, 2016

Larson, Paul D. and Matt Adelman (2016), "A survey of awareness and importance of inland port features," Joint Annual Conference of Canadian and American Transportation Research Forum (TRF), Toronto, May 4.

"Incorporating Indigenous Content," *Gaa wii ji'i diyaang* (Walking together, helping each other), University of Manitoba, Winnipeg, April 8, 2016

Larson, Paul D. and Cathy Gallagher-Louisy (2016), Supplier Diversity Benchmarking Report Launch, Canadian Centre for Diversity and Inclusion, Toronto, March 31.

"The Fourth Dimension of Sustainable Supply Chains – Culture," keynote speech, Sustainable Supply Chain & Transportation Conference, Van Horne Institute, Calgary, November 26, 2015

"Indigenous Perspectives on Sustainability," panelist, Decision Sciences Institute (DSI) Annual Meeting, Seattle, November 23, 2015

"Sustainability reports: Why your organization needs one and how to create it," Canada Logistics Conference, CITT, Niagara Falls, October 26, 2015

Larson, Paul D. and Matt Adelman (2015), "Features of an Urban Inland Port – A Survey of Logisticians," METRANS International Urban Freight Conference (I-NUF), Long Beach, October 21.

"SCM and Sustainability: Implications for Production Management," keynote address, International Conference of the Japan Society for Production Management, Calgary, September 12, 2015. {pp. 24-29 in *Proceedings of ICPM 2015*}

Adaman, Matthew, Barry E. Prentice and Paul D. Larson (2015), "Cost Competitiveness of Re-supply via Cargo Airship in Kivalliq, Nunavut," CTRF 50th Annual Conference, Montreal, May 26.

"Commercial Challenges & Policy Options in Sustainable Transportation," Research Seminars in Transportation Economics and Policy, Transport Canada, Winnipeg, April 28, 2015

"Supplier Diversity in Manitoba – Why? Who? How?" SCMA Manitoba Annual General Meeting and Mini-conference, Winnipeg, April 23, 2015

"SCM – unfinished business," Asper School of Business, Winnipeg, April 14, 2015

"Sustainable Logistics and Transportation: Opportunities and Challenges," webinar, Calgary Logistics Council, April 9, 2015

Panelist, "Sustainability and Transportation of Health Aids," Istanbul Policy Center, Istanbul, March 27, 2015

Panelist, "How do Aboriginal economic development and environmental concerns interact, and can the two be reconciled?" Manitoba Aboriginal Law Students Association Third Annual Roundtable Event, Winnipeg, March 18, 2015

"Captain Capacity at Crunch Time," CITT Breakfast Seminar, Winnipeg, February 24, 2015

"Responsible Procurement: Beyond Value for Money," Legal Services Division (LSD) Crown Counsel Summer School, Ontario Ministry of the Attorney General, Hamilton, June 19, 2014

Hong, Paul and Paul D. Larson (2014), "Workshop: How to Get Published," International Symposium on SCM, Supply Chain Management Association (SCMA), Edmonton, June 11.

"A Survey on Supplier Diversity," International Symposium on SCM, SCMA, Edmonton, June 11, 2014

Halldórsson, Árni & Paul D. Larson (2014), "Hunger, Obesity and Waste: Where's a Supply Chain When You Need One?" International Symposium on SCM, SCMA, Edmonton, June 10.

Larson, Paul D. and Frank Adams (2014), "Preparing to Teach Your First Academic Course," Iowa State University Logistics Doctoral Symposium, Ames, Iowa, April 4.

Larson, Paul D., Jairo Viáfara and Robert V. Parsons (2013), "Consumer attitudes about electric cars: pricing analysis and policy implications," Electric Vehicle Conference and Trade Show, Electric Mobility Canada, Gatineau, Quebec, October 21.

Larson, Paul D. and Jairo Viáfara (2013), "Urban Freight Best Practices: Policy, Operations, Technology," METRANS International Urban Freight Conference (I-NUF), Long Beach, October 8.

"RFP's from Start to Finish: A Crash Course on Effective RFP Execution and Management," SCM Conference, The Canadian Institute, Calgary, October 2, 2013

Larson, Paul D. and Jairo Viáfara (2013), "A Comparison of Five Green Trucking Programs across Canada," Transportation Association of Canada (TAC) Conference & Exhibition, Winnipeg, September 23, http://conf.tac-atc.ca/english/annualconference/tac2013/session3/larson.pdf, 19 pages.

"Supplier Diversity: A Tale of Two Cities (And alternative theories as complements vs. competitors)," University of Manitoba, July 26, 2013

Panel moderator, "Women in Supply Chain: Success Secrets," 88th Annual PMAC National Conference, Ottawa, June 13, 2013

"Lean Manufacturing," Young Associates Lunch & Learn, Winnipeg, April 12, 2013

Larson, Paul D. and Matthew Morris (2013), "Sex and Salary — Size Matters! (A Study of Small Business Supply Management)," 23rd Annual North American Research Symposium, ISM/PMAC, Phoenix, March 15.

"Supplier Diversity: A Tale of Two Cities," Keynote Address, 23rd Annual North American Research Symposium, ISM/PMAC, Phoenix, March 15, 2013

"Supplier Diversity in the GTA: Business Case and Best Practices," DiverseCity – The Greater Toronto Leadership Project, Toronto, November 21, 2012

"Strategic Partners and Strange Bedfellows: Relationship Building in the Relief Supply Chain – with Update; Research Agenda," Book Launch Seminar, Helsinki, October 23, 2012

Moderator and panelist, "Transportation and Logistics Issues in Food Security," 4th TransLog Conference, Burlington, ON, October 16, 2012

"Consumer Attitudes about Electric Cars," 4th TransLog Conference, Burlington, ON, October 15, 2012

Panel moderator, "Looking Forward: The Future of Supply Chain Research," 10th International Symposium on SCM, Toronto, October 2, 2012

"Humanitarian Relief – What is Quality?" 10th International Symposium on SCM, Toronto, October 2, 2012

Goldsby, Thomas and Paul D. Larson (2012), "Preparing to Publish: From the Dissertation Forward - An Interactive Exercise," 2012 Bowersox Doctoral Symposium, CSCMP, Atlanta, October 1.

"Expeditions and Disasters: Adventures in Supply Chain Risk Management," 87th Annual PMAC National Conference, Moncton, June 8, 2012

"The Future of Surface Freight Transportation in Canada: A Scenario Development Approach," 47th Annual CTRF Conference, Calgary, June 5, 2012

Larson, Paul D. and Gerry Maguire (2012), "Supply Chain Challenges in Feeding Hungry People – from Chad to Chicago," 23rd Annual POMS Conference, Chicago, April 23.

"Supply Chain Challenges in Feeding Hungry People – from Edmonton to Ethiopia," Keynote Speaker: Athabasca University Alumni and Student Dinner, Edmonton, March 7, 2012

"Supply Chain Challenges in Feeding Hungry People (Meet the 7.6%)," Hickson Research Day, Winnipeg, March 2, 2012

"Challenges and Opportunities in Humanitarian Supply Chains," CITT Manitoba Area Council Breakfast Seminar, Winnipeg, November 16, 2011

"People, Politics and Technology: Opportunities for Emission Reduction from Truck Transportation," Low Carbon Earth Summit, Dalian, China, October 21, 2011

"Challenges and Opportunities in Humanitarian Supply Chains," OIPMAC 14th Annual Conference – Rising to the Challenge, Toronto, October 14, 2011

"Reviewing Exercise," Council of Supply Chain Management Professionals (CSCMP) Doctoral Symposium, Philadelphia, October 3, 2011

Flynn, Barbara, Mark Pagell and Paul D. Larson (2011), Panel: "Doing Research that Matters; Doing Research that Gets Published," 9th Annual International Symposium on SCM, Toronto, September 20.

"Supply Chain Challenges in Feeding Hungry People – from Chad to Canada," 9th Annual International Symposium on SCM, Toronto, September 19, 2011

Melnyk, Steven A. and Paul D. Larson (2011), Panel: "Humanitarian Supply Chain Management: New Realities, Changing Challenges, Emerging Opportunities," 9th Annual International Symposium on SCM, Toronto, September 19.

"Humanitarian Relief – What is Quality? (Quality Improvement and Customer Focus in Relief), 3rd Canadian Quality Congress, Winnipeg, June 27-29, 2011

Larson, Paul D. and Jairo Viáfara (2011), "A Glimpse of the Future of Trucking in the Eyes of Transportation Technology Leaders," 3rd Annual TRANSLOG Conference, Hamilton, Ontario, June 15.

"A Humanitarian Crisis in the North," 23rd NOFOMA Conference, Harstad, Norway, June 9-10, 2011

Larson, Paul D., Jairo Viáfara and Arne Elias (2011), "Visions of the Future: Lessons from Sustainable Transportation Leaders," 46th Annual Canadian Transportation Research Forum (CTRF) Conference Proceedings, Gatineau, Quebec, May 29-June 1, pp. 644-658.

"The Coming Capacity Crunch: Implications for Cost, Service and Sustainability," 44th Annual Supply Chain & Logistics (SCL) Association Canada Conference, Toronto, May 10, 2011

Larson, Paul D. and Ron McLachlin (2011), "Humanitarian SCM: Adapting Commercial-sector Approaches to Managing Disruptions," 22nd Annual Production and Operations Management Society (POMS) Conference, Reno, April 30.

Larson, Paul D., Martin Montanti and Michael Butterfield (2011), Panel on Bob Armstrong's Supply Chain Benchmarking, Manitoba Institute PMAC Annual General Meeting, Winnipeg, April 12.

"Relationship Building in Humanitarian Supply Chains," Hanken School of Economics, Helsinki, February 24, 2011

"Risk and Relationships in Humanitarian Supply Chains," Wilfrid Laurier University, Waterloo, Ontario, November 26, 2010

"Arctic Transport: In Search of Prosperity, Mobility and Sustainability," Northern Directions—Arctic Gateway Summit, Winnipeg, November 9, 2010

"Interesting Results from the Last Manitoba Transportation Report," Manitoba Outlook on Transportation (MOOT), Winnipeg, October 26, 2010

"To Nunavut via Churchill: Port and Water," 6th Annual Supply Chain Connections, Winnipeg, September 29, 2010

"Cost, Service and Sustainability in Freight Transportation," 24th Annual Conference on Transportation Innovation and Cost Savings, Toronto, September 23, 2010

Elizabeth May, Judy Wasylycia-Leis, Paul D. Larson et al. (2010), Panel on the Future of Transportation in Winnipeg and Canada, University of Winnipeg, September 12.

Larson, Paul D. and Anshuman Khare (2010), "A Systematic Review of Research on Building Sustainable Supply Chains – Phase I," Kent State University International Symposium on Green Supply Chains, Akron, Ohio, July 30.

"To be or not to be—prepared," 85th Annual PMAC Conference, Regina, June 10, 2010

Tatham, Peter, Gyöngyi Kovács and Paul D. Larson (2010), "What Skills and Attributes Are Needed by Humanitarian Logisticians: A Perspective Drawn from International Disaster Relief Agencies," 21st Annual POMS Conference, Vancouver, May 10.

McLachlin, Ron and Paul D. Larson (2010), "Pre-positioning Humanitarian Relief Supplies," 21st Annual POMS Conference, Vancouver, May 9.

Phillips, Al and Paul D. Larson (2010), "Overview of Some Aspects of the Manitoba Aviation Sector," Manitoba Aviation Council AGM/Conference, Winnipeg, April 22.

"Life is not logistics, but logistics is life," Naples Elementary School, Long Beach, CA, March 30, 2010

"Determinants of Canadian Transportation and Logistics Professionals' Salaries," Seventh Annual International Symposium on SCM, Toronto, October 29, 2009

"Moving Heavy Equipment to Remote Locations: An Analysis of Transportation Cost, Service and Sustainability," Airships to the Arctic: 5th International Symposium, Calgary, October 8, 2009

"Manitoba Outlook on Transportation," Transport Institute, Winnipeg, October 7, 2009

"SCREAM! (Supply Chain Risk Evaluation & Management)," APICS International Conference, Toronto, October 5, 2009

Larson, Paul D. and Jairo Viáfara (2009), "Initiatives in Sustainable Transportation and Logistics," Green Supply Chain Management: The Path to Profitability, Industry Canada/SCL Canada, Winnipeg, October 1.

Barber, Elizabeth and Paul D. Larson (2009), "Australian and Canadian Imports and Exports: Trade and Transportation," 32nd Australasian Transport Research Forum (ATRF), Auckland, New Zealand, September 29 – October 1.

Larson, Paul D. and Jairo Viáfara (2009), "Trends in Trade and Transportation," NASCO Regional Meeting, Winnipeg, September 16.

"Turbo-charged Turbulence," CITT Annual Convocation keynote address, Winnipeg, June 18, 2009

Larson, Paul D. and Matthew Morris (2009), "An Inland Port in a Storm," Proceedings of the 44th Canadian Transportation Research Forum (CTRF) Annual Conference, 114-122; Victoria, May 25.

"Supply Chain Risk Management in Nigeria," NIDO Canada Conference, Winnipeg, May 16, 2009

Larson, Paul D. et al. (2009), Panel on Frontiers in Procurement Research for the Global Economy, POMS Conference, Orlando, May 2.

"Turbulence Expected—Fasten Your Seatbelts!" RBC Business Seminar Series, Winnipeg, April 28, 2009

Larson, Paul D., Tim Morgan and Mike Pyle (2009), Panel on the Aviation Business Picture, Manitoba Aviation Council AGM/Conference, Winnipeg, April 23.

"The Making of a Humanitarian," Hickson Research Day, Asper School of Business, Winnipeg, March 27, 2009

Keynote address, 2nd Cardiff/Cranfield Humanitarian Logistics Initiative (CCHLI) International Humanitarian Logistics Symposium, Faringdon, UK, March 26, 2009

"Automotive Trades and the Economy," Automotive Trades Association, Manitoba Annual General Meeting, Winnipeg, March 18, 2009

Larson, Paul D., Michael Butterfield and Bill Hilash (2008), Panel on *The State of Logistics Report*, Supply Chain & Logistics Association Canada (SCL) National Seminar Series, Winnipeg, November 14.

Larson, Paul D. and Jack D. Kulchitsky (2008), "SCREAM – Pandemic Preparedness," Canadian Institute of Traffic and Transportation (CITT) Annual National Symposium, Winnipeg, November 7.

"Transportation – Turmoil in the Industry," Manitoba Association for Business Economics: Outlook 2009, Winnipeg, November 6, 2008

"Light Duty Automotive Technology and Fuel Economy Trends: 1975-2007," Vehicle Standards Advisory Board, Winnipeg, October 28, 2008

Larson, Paul D., Kevin Maynard and Hilkka McCallum (2008), Panel on Supply Chain Education, 6th Annual International Symposium on SCM, Calgary, October 17.

Larson, Paul D. and Ron McLachlin (2008), "Supply Chain Integration under Chaotic Conditions: The Not-for-Profit Sector," 6th Annual International Symposium on SCM, Calgary, October 17.

Larson, Paul D. and Anshuman Khare (2008), "Combining Electronic and Face-to-Face Delivery: An Executive MBA Course," 3rd Annual SCM Doctoral Students Colloquium, Calgary, October 15.

"Manitoba Outlook on Transportation," Winnipeg, October 8, 2008

"Accept or Reject?" CSCMP Doctoral Symposium, Denver, October 4, 2008

Hesse, Paul, Will Toor, Paul D. Larson and Arne Elias (2008), Panel on Overcoming Car Culture, The Planners Network Conference, Winnipeg, July 19.

"Urban Congestion and Total Logistics Costs," Innovative Freight Practices Roundtable, Winnipeg, June 18, 2008

Braaksma, Betty, Ganga Dakshinamurti, Paul Dugal and Paul D. Larson (2008), "Information Literacy: Leveraging Information on the Internet and Your Library's Electronic Resources," Canadian Association of University Business Officers (CAUBO), Conference, Winnipeg, June 17.

"Global Supply Chain Risk Management," Trade Team Manitoba Retreat, Winnipeg, June 17, 2008

Session Chair: Humanitarian Logistics, Nofoma Conference, Helsinki, June 5, 2008

"Combining Electronic and Face-to-Face Delivery: An Executive MBA Course," Nofoma Educators' Day, Helsinki, June 4, 2008

Larson, Paul D. and Jack D. Kulchitsky (2008), "Perspectives on Marketing vis-à-vis SCM," Academy of Marketing Science (AMS) Annual Conference, Vancouver, May 31.

Ellinger, Alex E., Richard Germain, Paul D. Larson and Walter Zinn (2008), Panel on SCM Trends, AMS Annual Conference, Vancouver, May 30.

"Quadrant Two – For Profit, Interrupted," Supply Chain Connections Conference, Winnipeg, May 13, 2008

"Dealing with Information Overload: Tools and Techniques," 93rd Annual International Supply Management Conference, St. Louis, MO, May 5, 2008

"Information Sharing and Supply Chain Risk," 41st Annual Supply Chain & Logistics Conference— Research Forum, Toronto, May 4, 2008

"Empirically-guided Accreditation Program Content Development," 19th Annual North American Research and Teaching Symposium on Purchasing and SCM, Phoenix, AZ, March 28, 2008

McLachlin, Ron, Paul D. Larson and Soaleh Khan (2007), "Not-for-Profit Supply Chains in Interrupted Environments: The Case of a Faith-based Humanitarian Aid Organization," International Humanitarian Logistics Symposium, Faringdon, UK, November 20.

"Sex and Salary," Asper School Seminar Series, Winnipeg, November 2, 2007

"The Promise and Peril of Information Sharing," 10th Annual Indirect-MRO Conference, ISM Indirect-MRO Group, Chicago, September 25, 2007

"Supply Chain Risk Evaluation and Management (SCREAM): Preparation for a Pandemic," Manitoba Institute – PMAC General Business Meeting, Winnipeg, September 18, 2007

Halldórsson, Árni, Paul D. Larson and Richard F. Poist (2007), "SCM: Scandinavian and American Perspectives," NOFOMA Conference, Reykjavik, Iceland, June 8.

Larson, Paul D., Britta Gammelgaard & Everth Larsson (2007), "Barriers to Cross-Border Logistics," NOFOMA Conference, Reykjavik, Iceland, June 8.

"SCM Program Development: We are many; we are one" NOFOMA Educators' Day, Reykjavik, Iceland, June 6, 2007

Allister Hickson and Paul D. Larson (2007), "Seven Supply Chain Beliefs Tested: Results of a Study of Shippers," Canadian Transportation Research Forum 42nd Annual Conference, Winnipeg, June 5.

"Manitoba Transportation Report," Manitoba International Gateway Council, Winnipeg, May 17, 2007

Larson, Paul D. and Jack D. Kulchitsky (2007), "Information Overload: Too Much of a Good Thing," 92nd Annual International Supply Management Conference, Las Vegas, May 7.

Kulchitsky, Jack D. and Paul D. Larson (2007), "Information Sharing: At the Heart of SCM," 92nd Annual International Supply Management Conference, Las Vegas, May 7.

Larson, Paul D. and Ron McLachlin (2007), "Not-for-Profit Supply Chains in Interrupted Environments: The Journey to Quadrant 4," 40th Annual Supply Chain & Logistics Conference—Research Forum, Toronto, April 29.

"Developing Issues in SCM," Supply Chain Connections Conference, Winnipeg, April 24, 2007

Larson, Paul D. and Stephen G. Kerr (2007), "Complementary Implementation of Process Management Tools," 30th Annual Warehousing Education and Research Council (WERC) Conference, Nashville, April 23.

Larson, Paul D. and Tobias Schoenherr (2007), "SCM Turf Wars—The Battle of the Associations," 18th Annual North American Research/Teaching Symposium on Purchasing and Supply Management, Phoenix, March 29.

"Air Cargo," Manitoba Aviation Council AGM/Conference, Winnipeg, March 23, 2007

"Manitoba Transportation Report," Manitoba Infrastructure and Transportation, Winnipeg, December 4, 2006

Larson, Paul D. and Jack D. Kulchitsky (2006), "The Role of Information Sharing in SCM," Fourth Annual International Symposium on SCM, Toronto, October 6.

"A Survey of Professionals on Topics, Tools and Techniques for SCM," Fourth Annual International Symposium on SCM, Toronto, October 5, 2006

"Academic Opportunities in SCM," First Annual SCM Doctoral Students Colloquium, Toronto, October 4, 2006

Bhatt, Suresh, Paul Earl, Cyril Foropon, Paul D. Larson, Ron McLachlin, Matthew Morris, Barry Prentice, Earl Rosenbloom and Ed Tyrchniewicz (2006), "At the Centre of it All: SCM in a New Academic Department," Administrative Sciences Association of Canada (ASAC) Annual Conference, Banff, Alberta, June 4.

Larson, Paul D. and Matt Seguire (2006), "Transportation in Northern Canada: An Action Plan," Proceedings of the 41st Annual Canadian Transportation Research Forum (CTRF) Conference, 274-288. {Presented May 30 at Quebec City}

Kulchitsky, Jack D. and Paul D. Larson (2006), "Information Sharing: At the Heart of SCM!" Purchasing Management Association of Canada (PMAC) Annual Conference, Calgary, May 25.

Larson, Paul D. and Jack D. Kulchitsky (2006), "Information Overload: Too Much of a Good Thing?" Purchasing Management Association of Canada (PMAC) Annual Conference, Calgary, May 25.

"SCM in the Apparel and Textile Industries," Faculty of Human Ecology seminar, University of Manitoba, March 22, 2006

"Supply Chain Management at the University of Manitoba," Supply Chain Connections Conference, Winnipeg, March 14, 2006

"The Role of Aviation in Transportation," Manitoba Aviation Council, keynote address, Winnipeg, March 2, 2006

Kulchitsky, Jack D. and Paul D. Larson (2005), "High-Tech vs. High-Touch Education: Preferences of International Business Students," Annual Conference of the Australia and New Zealand Marketing Academy, Fremantle, Western Australia, December 5-7.

"Importing and Exporting on the Mid-Continent Corridor," Canadian Association of Importers and Exporters, keynote address, Winnipeg, December 5, 2005

"Bulk Handling – Mid-Continent Corridor," 10th Annual Fields on Wheels Conference, Transport Institute, Winnipeg, November 22, 2005

"Northern Transportation Moving Forward: An Action Plan," Northern Transportation Conference, Yellowknife, Northwest Territories, November 10, 2005

Larson, Paul D. and Stephen G. Kerr (2005), "Integration of Process Management Tools to Support TQM Implementation," 10th World Congress for TQM, Winnipeg, August 23.

Kotzab, Herbert and Paul D. Larson (2005), "Documenting and Explaining the Declining Mail Survey Response Rates in Logistics Research," NOFOMA, Copenhagen, June 9.

"Perspectives on Purchasing versus Supply Chain Management," Purchasing Management Association of Canada (PMAC) Annual Conference, Winnipeg, June 3, 2005

"From Psychic Stock to Supply Chain Management: Always at an Intersection," Jane K. Fenyo award panel, Academy of Marketing Science Annual Conference, Tampa, May 27, 2005

"Pieces to the SCM Puzzle," Asper School of Business Faculty Seminar, Winnipeg, April 22, 2005

Larson, Paul D. and Jack D. Kulchitsky (2005), "Information Sharing: At the Heart of SCM," *Proceedings of the 16th Annual North American Research Symposium on Purchasing and Supply Management*, 355-367. {Presented March 18 at Tempe, AZ}

"Planes, Trains and Ships," Intercontinental Transportation 2005, Winnipeg, February 22, 2005

Larson, Paul D. (2005), "On the Definition and Implementation of SCM," *Proceedings: ICIL 2005*, 163-171. {Presented February 17 at Montevideo, Uruguay}

"What the hell is SCM?" University of Manitoba, Asper School of Business Seminar, Winnipeg, November 19, 2004

"Perspectives on Purchasing vs. SCM," MIPMAC breakfast meeting, Winnipeg, November 16, 2004

"On the Implementation of Supply Chain Management," Semana de Ingeniería, Universidad de La Sabana, Bogotá, Colombia, October 13, 2004

"It's about Time! The Consumer as a Logistician," NOFOMA, Linköping, Sweden, June 8, 2004

"A Qualitative Analysis of a Quantitative Approach," NOFOMA, Linköping, Sweden, June 8, 2004

"Managing Global Supply Chains," University of the West Indies—Institute of Business Executive Seminar, St. Augustine, Trinidad and Tobago, September 5, 2003

"SCM has a 'place' in Marketing," University of Calgary Marketing Seminar, May 15, 2003

Larson, Paul D. (2003), "Relational vs. Portal Approaches to Managing the Logistics Triad," *Proceedings:* 14th Annual North American Research Symposium on Purchasing and Supply Management, 231-235. {Presented March 20 at Tempe, Arizona}

"Mail Surveys in Logistics Research: An Analysis of Practice and Response Rates," CLM Logistics Educators' Conference, San Francisco, September 29, 2002

"Writing for Academic Journals," CLM 12th Annual Doctoral Symposium, San Francisco, September 28, 2002

Larson, Paul D. and Árni Halldórsson (2002), "SCM: The Four Perspectives Model," NOFOMA, Trondheim (June 13). **DHL award winning paper**

Larson, Paul D., Britta Gammelgaard and Everth Larsson (2002), "The Oresund Region: A Center for e-business?" NOFOMA, Trondheim (June 13).

"SCM, e-commerce and the Logistics Triad," OPPTAG presentation, Iowa State University, April 6, 2002

Larson, Paul D. and Árni Halldorsson (2002), "What is SCM? And, where is it?" 13th Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management, Dallas (March 22).

H. Barry Spraggins, Paul D. Larson and John Ozment (2001), "NAFTA's Impact on Transborder Surface Transportation Commodity Movements," *Academy of Business Administration International Conference Proceedings*, Sam Fullerton and David Moore, eds., 51-56. {Presented August 19 at Lisbon, Portugal}

"Information Technology and the Logistics Triad," WoF2001 Conference, Atlanta, June 18, 2001

Larson, Paul D., Árni Halldorsson and Jacob B. Jebsky (2001), "escape! The Case for an Electronic Journal of Logistics Research," NOFOMA, Reykjavik (June 15).

Larson, Paul D. and Britta Gammelgaard (2001), "The Logistics Triad: Barriers and Facilitators," NOFOMA, Reykjavik (June 14).

Larson, Paul D. and Stephen G. Kerr (2001), "ISO and ABC: Complements or Competitors?" Administrative Sciences Association of Canada Annual Conference Proceedings, Todd A. Boyle, ed., 58-66. {Presented May 26 at London, Ontario}

"Effects of e-commerce on Supply Chain Management," NAPM—Northern Nevada Luncheon, Sparks, NV, March 28, 2001

"Supply Chain Management," Advanced Management Program, Reno, March 27, 2001

Larson, Paul D. and Garland Chow (2001), "Purchasing Involvement in Logistics Management and Outsourcing," *Proceedings: 12th Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, 101-117. {Presented March 23 at Memphis}

"escape!" e-Business Supply Chain Council, Orlando, March 22, 2001

"What is e-commerce?" National Contracts Management Association (NCMA)/NAPM e-commerce Seminar, Reno, February 16, 2001

"Logistics: More than Part of a P!" Council of Logistics Management (CLM) Education Strategies Committee, Chicago, February 10, 2001

"e-business & SCM," Copenhagen Business School, Denmark, November 20, 2000

"It's about time!" e-Business Supply Chain Council, Reno, October 5, 2000

Árni Halldorsson and Paul D. Larson (2000), "Wanted SCM! A Search for Elements of SCM in Logistics Education and Research," in *redefininglogistics.com: Proceedings of the 29th Transportation and Logistics Educators Conference*, Bernard J. La Londe and Terrance L. Pohlen, eds., 216-241. {Presented September 24 at New Orleans}

"Distance Learning via the Internet," AMA-Sheth Foundation Doctoral Consortium, London, Ontario, August 4, 2000

Larson, Paul D. and Britta Gammelgaard (2000), "A Survey of the Danish Logistics Industry," NOFOMA. {Presented June 15 at Aarhus, Denmark}

"Perspectives on SCM vs. Logistics Management," INFORMS Spring Meeting, Salt Lake City, May 9, 2000

Larson, Paul D. and Árni Halldorsson (2000), "Logistics and Purchasing and SCM—Oh, My!" NAPM—Northern Nevada Luncheon, Sparks, Nevada (April 26).

Larson, Paul D. (2000), "Interactivity in Electronically-Delivered Distance Education," in *Beating the Odds: Western Marketing Educators' Association Conference Proceedings*, Katrin R. Harich and Stuart Van Auken, eds., 1. {Presented April 14 at Lake Tahoe}

"e-Business and 3PL," e-Business Supply Chain Council, Reno, March 10, 2000

Larson, Paul D. and Britta Gammelgaard (1999), "Skills and Competencies in Logistics Management," in *Enhancing Global Relationships: Proceedings of the 28th Transportation and Logistics Educators' Conference*, Bernard J. La Londe and Terrance L. Pohlen, eds., 53-73. {Presented October 17 at Toronto}

"Breadth vs. Depth in Your Personal Research Portfolio," CLM 9th Annual Doctoral Symposium, Toronto, October 16, 1999

"In Search of the Logistics Triad," Logistics Management Group, Copenhagen Business School, June 18, 1999

"Interactivity in EDDE," Athabasca University, Centre for Innovative Management EDGE Academic Conference, Edmonton, May 1, 1999

Larson, Paul D. and Jack D. Kulchitsky (1999), "Strategic Vs. Tactical Communication; High Tech. Vs. High Touch Media," *Proceedings: The Second Annual North American Research Symposium on Purchasing and Supply Management*, 195. {Presented March 18-20 in New Orleans}

"Estimating the Mean and Variance of Consumer Logistics Expectations," University of British Columbia Logistics Research Seminar, Vancouver, January 15, 1999

"Provider Certification and Reduction in the Emerging Logistics Triad," NAPM—Northern Nevada Luncheon, Sparks, Nevada, November 25, 1998

"Customer Service Management in Supply Chain Management: The Role of People and Tools," 6th Annual Western Logistics Conference, Reno, May 15, 1998

Larson, Paul D. and H. Barry Spraggins (1998), "UP/SP Merger: Impact on Intermodal Shippers," Intermodal Distribution Education Academy, Dallas (May 6).

"What to Expect after the PhD: Professional Involvement," CLM 7th Annual Doctoral Symposium, Chicago, October 4, 1997

"Global Supply Chain Management," Shipper/Carrier Conference, Edmonton, June 5, 1997

"Publishing in the PhD Program," CLM 6th Annual Doctoral Symposium, Orlando, October 18, 1996

Rogers, Dale S. and Paul D. Larson (1996), "UNR Purchasing and Logistics Programs and How We Use Them," NAPM—Northern Nevada luncheon, Sparks (September 25).

Larson, Paul D. (1996), "Collaborative Learning in the Retail Management Course: Customer Comment Cards and Consumer Diaries," in Cornelia Droge and Roger Calantone, eds., *Enhancing Knowledge Development in Marketing: AMA Educators' Proceedings*, 507-510. {Presented August 6 at San Diego}

Larson, Paul D. and Jack D. Kulchitsky (1996), "Logistics Performance Improvement Programs," CALM Logistics Research Forum, Toronto (May 26).

"Quality Measurement," Lecture for Japanese students from Niigata University, Centre for International Business Studies, Edmonton, August 22, 1995

"Integrating Buyer-Seller Activities," CALM Logistics Research Forum, Toronto, June 4, 1995

Larson, Paul D. (1995), "Single Sourcing and Purchasing Performance," *Proceedings: First Worldwide Research Symposium on Purchasing_and Supply Chain Management*, 187-193. {Presented March 24 in Tempe}.

"What is TQM?" ASQC Edmonton Section dinner meeting, February 15, 1995

Larson, Paul D. and Jack D. Kulchitsky (1994), "Logistics Implications of Single Sourcing and Supplier Certification," in *Logistics at the Crossroads of Commerce: Proceedings of the 23rd Transportation and Logistics Educators Conference*, James M. Masters, ed., 81-95. {Presented October 16 in Cincinnati}

Larson, Paul D. (1994), "The Impact of Functional Integration on Supplier Quality and Buyer Costs," *Relationship Marketing Research Conference Proceedings*, Jagdish N. Sheth and Atul Parvatiyar, eds. {Presented June 13 in Atlanta}

Larson, Paul D. and James B. Wiley, "Dimensions of Retail Quality," Retailing and Services Science Conference, Lake Louise, May 8, 1994

"Determining Customer Expectations, Measuring Customer Satisfaction," Retail Council of Canada 2nd Annual Western Regional Conference, Calgary, November 1, 1993

Elrod, F. and Paul D. Larson, "The Value of Improvements in Nine Service Attributes to Canadian and U.S. Industrial Buyers," Frontiers in Services Marketing Conference, Nashville, October 23, 1993

"Service Quality Measurement," Canadian Institute of Retailing and Services Studies (CIRASS) Lecture Series, Edmonton, October 12, 1993

"TQM and its Limitations," Quality Forum, Edmonton, March 24, 1993

"The CIRASS Program," Top Line Association, Edmonton, March 16, 1993

Larson, Paul D. and Ashish Sinha (1993), "An Empirical Study of TQM Process and Outcomes," *Marketing Science Conference Abstracts*, 71. {Presented March 13 in St. Louis}

"Service Quality," CIRASS Lecture Series, Edmonton, March 8, 1993

Wiley, James B. and Paul D. Larson (1993), "Alternative Formulations of a Quality-of-Service Measure," *European Advances in Consumer Research*, I, 329-337. {Presented June 12, 1992 in Amsterdam}

"Service Quality: Getting Down to Business," Government Interchange Program, Edmonton, September 9, 1992

Larson, Paul D. (1992), "Determinants of Product Quality and Total Costs," in the 77th Annual International Purchasing Conference Proceedings, National Association of Purchasing Management, 83-88. {Presented May 5 in Orlando}

Larson, Paul D. and Jack D. Kulchitsky (1992), "The Quick Response Impact in Canadian Retailing: A Comparison across Several Store Formats," in Victoria L. Crittenden, ed., *Developments in Marketing Science*, Vol. XV, 427-431. {Presented April 25 in San Diego}

Larson, Paul D. and Jim Wiley (1992), "Service Quality and Positioning," CIRASS Inaugural Celebration, Edmonton (March 5).

"Empirical Testing of a Product Quality Measurement Scale," ORSA/TIMS Fall Meeting, Anaheim, November 5, 1991

"Cost of Quality," ASQC Edmonton Sub-Section dinner meeting, September 18, 1991

Sijbrands, Margret J. C. and Paul D. Larson (1991), "Aggregate Inventory Levels and Quick Response in Retailing: A Comparison of Canada and the Netherlands," Sixth World Conference on Research in the Distributive Trades, The Hague (July 5).

"Aggregate Inventory Levels and Quick Response in Retailing," ASAC meetings, Niagara Falls, Ontario, June 2, 1991

Larson, Paul D. (1991), "Inter-organizational Quality and Logistics Costs," ASQC 45th Annual Quality Congress Transactions, 488-492. {Milwaukee, May 21}

Larson, Paul D. and Robert A. DeMarais, "An Empirical Analysis of Psychic Stock Levels," Marketing Science Conference, Wilmington, March 23, 1991

"Aggregate Inventory Levels and Quick Response in Canadian Retailing," Faculty of Home Economics Graduate Seminar, University of Alberta, January 31, 1991

Larson, Paul D. (1990), "Transportation Deregulation, JIT, and Inventory Levels," *Proceedings of the Transportation Research Forum*, 5, 35. {Long Beach, October 11}

Larson, Paul D. and Robert A. DeMarais (1990), "Inventory as the Independent Variable: Psychic Stock in the Store," TIMS/ORSA Joint National Meeting, Las Vegas (May 7-9).

Larson, Paul D. and Robert A. DeMarais (1990), "Psychic Stock: Retail Inventory for Stimulating Demand," in B. J. Dunlap, ed., *Developments in Marketing Science*, Vol. XIII, 447-450. (1st Place, Jane K. Fenyo student paper award)

Larson, Paul D. (1989), "The Impact of Poor Quality on Transportation and Inventory Costs," ORSA/TIMS Fall meeting, New York City (October 16-18).

Larson, Paul D. (1989), "The Impact of Transportation Deregulation on Supply-Side Marketing Costs," *Proceedings: Macromarketing Seminar XIV*, University of Toledo, 171-188. {Toledo, August 9-13} Abstract in *Journal of Macromarketing*, 9(2), 77.

Larson, Paul D. (1989), "Quality Improvement: The Role of Marketing," in Paul Bloom, et al., eds., Enhancing Knowledge Development in Marketing: AMA Educators' Proceedings, Chicago (August), 137.

Larson, Paul D. (1988), "An Analytical Look at Inventory/Quality Inter-relationships," in John H. Summey and Paul J. Hensel, eds., *Strategic Issues in a Dynamic Marketing Environment*, Southern Marketing Association, 309-312.

Larson, Paul D. (1987), "A Consumer-Perspective Services Paradigm," Houston Doctoral Symposium.

Harris, William D. III and Paul D. Larson (1987), "The Evolution of the Manufacturer's Drummer," *Marketing in Three Eras: Proceedings of the Third Conference on Historical Research in Marketing*, Michigan State University, 91-101. {East Lansing, MI, April 23-26}

Trade Journal, Magazine, Newspaper and Newsletter Articles²

Larson, Paul D., Jack D. Kulchitsky and Silvia Pencak, "The State of Supplier Diversity Programs in Canada," WBE Canada Magazine, September 2021, pp. 18-20.

Larson, Paul D., Jack D. Kulchitsky and Silvia Pencak, "The State of WBE Certification in Canada: The Suppliers' Perspective," WBE Canada Magazine, June 2021, pp. 10-11.

"Valentine's Day: COVID-19 wilted the flower industry, but sustainability still a thorny issue," *The Conversation*, Feb. 11, 2021. https://theconversation.com/valentines-day-covid-19-wilted-the-flower-industry-but-sustainability-still-a-thorny-issue-154889

"Supply chain risk evaluation and management in the age of Covid-19," *Supply Professional*, June 2020, pp. 20-21. https://www.supplypro.ca/digital-archive/june-2020/

"Is Just-in-Time out of time?" *Inside Logistics*, June 2020, p. 13. Full version available at: https://www.insidelogistics.ca/features/is-just-in-time-out-of-time/?utm_medium=email&utm_source=newcom&utm_campaign=MMandD&utm_content=20200602 90027, posted June 2.

Gallagher-Louisy, Cathy and Paul D. Larson, "The Business Case for Supplier Diversity in Canada," *Supply Chain Canada*, 2nd Quarter, 2016, pp. 27-29.

Larson, Paul D. and Jairo Viáfara, "A Tale of Two Cities: Research compares supplier diversity in the Greater Toronto and Chicago areas," *PurchasingB2B*, September 2013, p. 19.

"From Manitoba to Mt. Kilimanjaro – A Humanitarian Journey," *Marketplace*, January/February 2012, pp. 22-23.

"Prosperity, Mobility and Sustainability," The (UMTI) Times, Summer 2010, p. 1.

"First flight: Future generations," Aviation & Aerospace, Centennial Issue, 2010, Manitoba Aviation Council, p. 10.

"The road to the future is a bumpy one for trucking but there is reason for optimism," *Canadian Transportation & Logistics*, February 2010, pp. 18-19, 25.

"ITS: The Future of Trucking," ITS Canada News, February 2010, p. 2.

"Pandemic planning: Good business or a waste of resources?" *purchasingb2b*, December 2009, pp. 14-15, 17.

"What you need to do," MM&D, November/December 2009, pp. 22-23.

"The Future of Trucking," Western Canada Highway News, Winter 2009, p. 29.

"The Creation of CentrePort," Marketplace Magazine (Winnipeg), October/November 2009, p. 32.

"Manitoba Outlook on Transportation," Transport Institute Dispatch, Fall 2008, p. 6.

Larson, Paul D. and Ron McLachlin, "Logistics key to helping victims of disaster," *Winnipeg Free Press*, May 16, 2008, p. A11.

Larson, Paul D. and Allister Hickson, "Supply Chains, Interrupted," UMTI Dispatch, Spring 2008, pp. 1-2.

"Top Scholars on Hot Topics," *Creating a Resilient Supply Chain*, Supply Chain & Logistics Association Canada (www.sclcanada.org), 2008, p. 6.

² All trade journal, magazine, news-paper/-letter articles sole-authored by Paul D. Larson unless otherwise noted.

"Supply chain education 101," Materials Management & Distribution, 52(8), 2007, pp. 53-54.

Larson, Paul D. and Ron McLachlin, "Not-for-profit Supply Chains in Interrupted Environments: The Journey to Quadrant 4," *Supply Chain & Logistics Journal*, 9(2), 2007, pp. 19-23.

"Purchasing versus Supply Chain Management," purchasing b2b, October 2006, p. 38.

"University of Manitoba Transport Institute: Past, Present and Future," *The Shipper Advocate*, Canadian Industrial Transportation Association, Fall 2005, pp. 17-18.

Crum, Michael R. and Paul D. Larson, "Where Do We Stand?" *Transportation Trends*, No. 3, 2003, Deloitte & Touche.

"Purchasing Management Course at ISU Features NAPM—CI Speakers," *INSIDEsource*, NAPM—Central lowa, October 2002, p. 3.

"Logistics versus Supply Chain Management: Four Perspectives," Supply Chain & Logistics Journal, Fall 2002, pp. 19-20.

Larson, Paul D. and Garland Chow, "Purchasing Involvement in Logistics Management and Outsourcing," *Progressive Purchasing*, February 2002, pp. 14-17.

"Information Technology and the Logistics Triad," *Distribution Business Management Journal*, Spring 2002, pp. 21-23.

Britta Gammelgaard and Paul D. Larson, "Den danske logistikbranche-en sporgeskemaundersogelse," *Logistik NYT*, October 2000, pp. 4-8.

"Enrollment in UNR Purchasing Management Course Remains High!" Nevada Acquirer, NAPM—Northern Nevada, September 2000, p. 3.

"Purchasing Management Course Enrollment Growing at UNR," *Nevada Acquirer*, NAPM—Northern Nevada, September 1999, pp. 3-5.

"UNR Purchasing Management Course," *Nevada Acquirer*, NAPM—Northern Nevada, November 1998, p. 3.

"Northern Nevada Purchasing Power," Nevada Acquirer, NAPM— Northern Nevada, May 1998, p. 3.

"All Aboard! A Call for Candidates," *Nevada Acquirer*, National Association of Purchasing Management (NAPM)—Northern Nevada, March 1998, p. 5.

"Functional Integration, Product Quality, and Total Costs: A Brief Summary of Research Results," *Edmonton Sub-Section News*, ASQC, January 1992, p. 3.

"Glimpses of Russian Retailing," *The CIBS Exchange*, Centre for International Business Studies, University of Alberta, 3(1), 1992, p. 3.

"A Tale of Two Sectors: Stock/Sales Ratios in Canadian Chain and Department Stores," *CIRASS Vision*, Canadian Institute of Retailing/Services Studies, University of Alberta, 1(1), 1992, pp. 1-2.

Larson, Paul D. and Gerry Jones, "Justifying Just In Time," Jet Cargo News, 22(2), 1989, p. 21.

Book Reviews

Delivering the Goods, by Damon Schechter with Gordon Sander, Hoboken, NJ: John Wiley & Sons, 2002, in *Journal of Business Logistics*, 25(1), 2004, 233-234.

Introduction to Transportation Systems, by Joseph Sussman, Boston: Artech House, 2000, in *Transportation Journal*, 41(4), 2002, 72-73.

Designing & Managing the Supply Chain, by David Simchi-Levi, Philip Kaminsky & Edith Simchi-Levi, Boston: Irwin McGraw-Hill, 2000, in *Journal of Business Logistics*, 22(1), 2001, 259-261.

Introduction to Supply Chain Management, by Robert B. Handfield and Ernest L. Nichols, Jr., Upper Saddle River, NJ: Prentice Hall, 1999, in International Journal of Logistics: Research and Applications, 3(2), 2000, 199-200.

Railroad Mergers and the Language of Unification, by James B. Burns, Westport, CT: Quorum Books, 1998, in *Transportation Quarterly*, 54(1), 2000, 103-105.

Macrologistics Management: A Catalyst for Organizational Change, by Martin Stein and Frank Voehl, Boca Raton, FL: CRC Press, 1998, in *Transportation Research Part E*, 35(4), 1999, 294-95.

Railroad Mergers: History, Analysis, Insight, by Frank N. Wilner, Omaha, NE: Simmons-Boardman Books, 1997, in Transportation Quarterly, 53(1), 1999, 7-9.

Precipice, by Daniel Pollock, Oak Brook, IL: Council of Logistics Management, 1997; in *Transportation Journal*, 37(4), 1998, 45.

Goose Chase, by Jim Tompkins, with Brenda Jernigan, Raleigh, NC: Tompkins Press, 1997; in *Transportation Journal*, 37(3), 1998, 51-52.

Just In Time Purchasing, by A. Ansari and B. Modarress, New York: The Free Press, 1990; in International Journal of Purchasing and Materials Management, 27(2), 1991, 42-43.

Text Books

"Product Quality and Marketing Strategy," in *Marketing: Concepts and Strategies*, 8th ed. (Instructor's Resource Manual), Boston: Houghton Mifflin Co., 1993.

"Total Quality Management," (Ch. 2) and "Services & Not-For-Profit Marketing," (Ch. 3) in *Executive Directors' Management Guide*, Edmonton: Ability Research & Training, 1992.

Test Bank: Foundations of Marketing, 5th Canadian ed., Toronto: Dryden, 1992.

Industry Reports

Larson, Paul D., Jack D. Kulchitsky and Silvia Pencak (2021), *The State of Supplier Diversity Programs in Canada: The Buyers' Perspective*, WBE Canada, Toronto, September, 38 pages.

Larson, Paul D., Jack D. Kulchitsky and Silvia Pencak (2021), *The State of WBE Certification in Canada*, WBE Canada, Toronto, June, (https://wbecanada.ca/research/wbecertification2021/), 28 pages.

Koslowsky, Ron, Ron Vanderwees, Ray Hoemsen, Kevin Dickson, Gustavo Zentner, Bob Hastings, Paul D. Larson and Andrea Aiello (2021), *COVID-19 Supply Chain Impact Study Report*, Canadian Manufacturers and Exporters and the Vehicle Technology Centre, February.

Larson, Paul D., Cathy Gallagher-Louisy and Laura Armenio (2016), Supplier Diversity in Canada: Research and analysis of the next step in diversity and inclusion for forward-looking organizations, Canadian Centre for Diversity and Inclusion/University of Manitoba, (https://ccdi.ca/media/1066/ccdireport-supplier-diversity-in-canada-updated-4072016.pdf), 48 pages.

Larson, Paul D. (2012), *Supplier Diversity in the GTA: Business Case and Best Practices*, DiverseCity – The Greater Toronto Leadership Project, November,

(https://www.yumpu.com/en/document/view/52344023/supplier-diversity-in-the-gta-business-case-and-best-practices), 38 pages.

Viáfara, Jairo, Paul D. Larson and Stephen Wright (2010), *Manitoba GrEEn Trucking Program: Final Report*, University of Manitoba Transport Institute (UMTI), 36 pages.

Hickson, Allister, Paul D. Larson, Al Phillips, Soaleh Khan, Sharon Cohen, Brian Wirth, David Wolters, Stephen Wright and Danielle Kososki (2008), *Manitoba Nutrition Supply in Event of a Pandemic:* Analysis, Vulnerabilities and Risk Management Plans, University of Manitoba Transport Institute (UMTI), 176 pages.

Larson, Paul D. and Stephen G. Kerr (2006), "Integration of Process Management Tools in Warehousing: Activity-Based Costing (ABC) and ISO 9000," *WERC Watch: A Periodic Assessment of Industry Trends*, Warehousing Education and Research Council, Summer, 12 pages.

Larson, Paul D. (2006), *Northern Transportation Conference: Post-Conference Report*, University of Manitoba Transport Institute, 62 pages.

Larson, Paul D. and James B. Wiley (1994), HUB Mall Restaurant Study: Report to HUB Mall Management, University of Alberta, 21 pages.

Larson, Paul D. (1993), *Product Category Seasonality Analysis*, Canadian Institute of Retailing and Services Studies (CIRASS), 29 pages.

Larson, Paul D. (1993), JIT Manufacturing Park Concept, ID Engineering Group, 2 pages.

Larson, Paul D. (1992), *Kananaskis, Karaoke, and Cars*, Canadian Association of Japanese Automobile Dealers (CAJAD), 6 pages.

Larson, Paul D. (1991), *Preliminary Results of the Yellowhead (#16)/Trans-Canada (#1) Comparative Study*, Western Centre for Economic Research, 4 pages.

Executive Education, etc.

| Organization | Location | Dates | Activities |
|---|-------------------------------------|----------------------|--|
| University of Manitoba | Winnipeg | Oct. 29-30, 2013 | Process improvement |
| Canadian Institute | Calgary | October 2, 2013 | RFP workshop |
| Tolko Industries | The Pas, Manitoba | March 19, 2012 | Perform. measurement |
| SCMA Manitoba | Winnipeg | 2010-2016 | Multi-cultural workshop |
| Athabasca University | Calgary; Edm.; Toronto | 2005-2020 | SCM executive school |
| Monash University | Melbourne, Australia | Feb. 2008, 2009 | SCM/Logistics Executive Development Program |
| Alberta Institute PMAC | Edmonton | October 18, 2007 | SCREAM Workshop |
| University of Manitoba Transport Institute | Winnipeg | April 25, 2007 | Strategic Supply Chain Leadership Workshop |
| PMAC | Edmonton | June 2005 | Purchasing Course |
| Seguros Bolívar | Bogotá, Colombia | June 2004 | Executive Workshop and Keynote Speech on SCM |
| Management Solutions Center | Shanghai, China | March 2004 | Executive Seminars: SCM and Purchasing |
| University of the West Indies | Port of Spain, Trinidad & Tobago | May & September 2003 | Seminars: SCM & Logistics |
| Sun Microsystems | Newark, California | 2000 | Seminar: 3PL & e-business |
| Copenhagen Business School | Copenhagen, Denmark | 1999-2000 | Executive Seminars: SCM and Purchasing |
| University of Lethbridge | Lethbridge, Alberta | Summer 1998 | Courses: Marketing & Quality |
| CIM | St. Albert, Alberta | 1997-2015 | Course Coach via Internet |
| Fritz Inst. Global Logistics | San Francisco | 1997 | Executive Seminar: SCM |
| International Warehouse and Logistics Association | Reno, Nevada | 1996-1997 | Executive Seminars: Marketing and Logistics |
| Ability Research & Training | Edmonton | 1992-1993 | Executive Seminars: TQM; Not-for-profit Marketing |
| Faculty of Extension, University of Alberta | Edmonton | 1991 | Executive Seminars: Marketing Adult Education |

Marketing and SCM Experience

| Organization | Location | Dates | Position |
|------------------------------|-----------------|-----------|--|
| Loring-Stevens General Store | Minneapolis, MN | 1981-1982 | General Manager |
| Ra Coop. Wholesale Assoc. | Nanukuloa, Fiji | 1979-1981 | Management Advisor/United States Peace Corps Volunteer |

Industry Projects

| Organization | Location | Dates | Activities |
|------------------------------|----------|-----------|---|
| PMAC* | Toronto | 2005-2009 | C.P.P. accreditation program: content development |
| Deloitte & Touche | Chicago | 2003 | Transport modal issues white paper |
| Western Drug Dist. Center | Edmonton | 1997 | Inventory/customer service analysis |
| Quality Certification Bureau | Edmonton | 1996-2004 | ISO 9000 expert: Logistics |
| Poly-Pacific Inc. | Edmonton | 1996-1997 | Marketing/logistics strategy advisor |
| Brick Warehouse Corp. | Edmonton | 1992-1993 | Sales forecasting/logistics analysis |

^{*}Manager of \$300,000 C.P.P. project. Modules developed: Public Sector Procurement; SCM, with Ron McLachlin; Logistics, with Paul Earl; and Knowledge Management, with Mary Brabston. Work-shops developed: Leadership; Contracts and Bidding; Negotiation, with Allister Hickson; Communications, with Jack Kulchitsky; Multi-cultural, with Matthew Morris; and Ethics, with Matthew Morris.

Educational Consulting

| Organization | Location | Dates | Activities |
|--|-------------------|------------|---|
| Algonquin College | Ottawa, Ontario | Oct. 2020 | eSCM program review |
| McMaster University | Hamilton, Ontario | April 2019 | IQAP review: BCom program |
| Wilfrid Laurier University | Waterloo, Ontario | Jan. 2019 | Review of M.Sc. in Management of Innovation & Tech. |
| Ontario Council on Graduate Studies | Waterloo, Ontario | June 2007 | Appraisal of Wilfrid Laurier University M.Sc. in SCM |
| MacEwan School of Business | Edmonton, Alberta | 2006-2007 | SCM curriculum review |

Academic Awards

- AIMday Heavy Equipment and Vehicle Manufacturing Research Prize (2021)
- Journal of Humanitarian Logistics & Supply Chain Management, Outstanding Paper Award (2012)
- Iowa State University College of Business Research Award Nomination (2004)
- Institute for Supply Management Senior Research Fellowship (2002)
- DHL award winning paper, NOFOMA Conference (2002)
- Beta Gamma Sigma Researcher of the Year (2000)
- Beta Gamma Sigma Researcher of the Year: Special Commendation (1999)
- Academy of Marketing Science Alpha Kappa Psi Doctoral Dissertation Award (1991)
- Society of Logistics Engineers Minneapolis/St. Paul Chapter Scholarship (1990-91)
- Society of Logistics Engineers Philadelphia Ron Baudendistal Memorial Scholarship (1989-90)
- American Marketing Association Doctoral Consortium Fellow, Harvard Business School (1989)

SERVICE

Participation in Professional Organizations

Supply Chain Mapping Tool Advisory Group, Supply Chain Canada – Manitoba, 2020-2021

APICS Case Competition Faculty Advisor, Cambridge, February 5-6, 2016

Steering Committee, Warehousing & Distribution Program, Red River College, 2013-16

Conference Co-chair, International Symposium on SCM, SCMA, Edmonton, June 10-11, 2014

Conference Advisory Board, International Conference on Humanitarian Logistics (ICHL), December 2013, Raipur, India.

Conference Co-chair, 10th Annual Symposium on SCM, SCMA, Toronto, Sept. 30-Oct. 2, 2012

Scientific Committee, 4th TransLog Conference, Burlington, Ontario, October 15-16, 2012

Trade & Transportation Committee, Winnipeg Chamber of Commerce, 2011-2014

Session Chair: Humanitarian Logistics, Nofoma Conference, Helsinki, June 5, 2008

Chair, 41st Annual Supply Chain Logistics Conference: Research Forum, Toronto, May 4, 2008

Session Chair: Human Resources, 19th Annual North American Research and Teaching Symposium (NARTS) on Purchasing and SCM, Phoenix, March 28, 2008

Co-chair, NOFOMA Educators' Day, Reykjavik, Iceland, June 6, 2007

Chair, 40th Annual Supply Chain/Logistics Conference: Research Forum, Toronto, April 29, 2007 Editorial Advisory Board, *Purchasing b2b*

Panelist, Doctoral Student Workshop, 15th Annual IPSERA Conference, San Diego, April 5, 2006

Purchasing Management Association of Canada (PMAC)—member since 2006

Supply Chain & Logistics Canada (SCL)—member since 2005

Institute for Supply Management (ISM), formerly NAPM—member since 1996

Educational Resources Committee, 2003-2006

Northern Nevada Board of Directors and Academic Chair, 1996-2001

Council of Logistics Management (CLM)—member since 1996

Central Iowa Roundtable Officer, 2001-03; Roundtable Education Committee, 2002 Northern Nevada Roundtable Officer and Education Chair, 1999-2001

American Society for Quality (ASQ)—former member starting 1989

American Marketing Association (AMA)—former member starting 1986

Academic Journal Editing (ERB = Editorial Review Board; AE = Associate Editor)

Journal of Business Logistics

Journal of Humanitarian Logistics & Supply Chain Management

Journal of Supply Chain Management

ERB, 2010—

ERB, 2002—

International Journal of Physical Distribution & Logistics Management

International Journal of Information Systems & SCM

Journal of Marketing Theory and Practice

ERB, 1999-2006

Issue co-editor, 1998

Academic Journal/Conference Reviewing

Energies, 2021; International Journal of Disaster Risk Reduction, 2016-20; Journal of International Humanitarian Action, 2019-20; Journal of Psychology, 2017-20; Transportation Research — Part A, 2013-20; International Journal of Sustainable Transportation, 2015-20; Sage Open, 2020; Sustainability Accounting, Management & Policy Journal, 2016; Journal of Purchasing & Supply Management, 2011-17; Sustainability, 2015-16; Agriculture and Human Values, 2014-15; Applied Mathematical Modelling, 2014; Journal of Small Business Management, 2013; Decision Sciences Journal, 2012; European Management Journal, 2012; International Journal of Operations & Production Management, 2005-09; International Journal of Physical Distribution & Logistics Management, 2004-06; International Journal of Logistics, 2004-06; Logistics & Transportation Review, 1992-96, 2003-05; International Review of Retail, Distribution & Consumer Research, 1993, 2002; Journal of Marketing, ad hoc reviewer, 1996-99; Naval Research Logistics, 1997; Journal of Retailing & Consumer Services, 1995-96; Quality Management Journal, 1995-96; International Journal of Production Economics, 1995; Journal of Business & Industrial Marketing, Organizational Buying special issue, 1995; Journal of Marketing Theory & Practice, Strategic Logistics special issue, 1995.

SCM Symposium, 2006, 2014; North American Research/Teaching Symposium on Purchasing and SCM, 2002-05, 2013; Nofoma, 2000-11, 2018, 2020-21; Academy of Marketing Science Conference, CB track, 2001 and Retailing track, 1992; Transportation and Logistics Educators' Conference, 1991, 1995-97, 2000-01; Administrative Sciences Association of Canada (ASAC), Marketing Division, 1992-93, 2000; Conference of the Business Association for Latin American Studies, 1997; AMA Marketing Educators' Conference, Logistics track, summer 1996 and Retailing track, winter 1996.

External Tenure and Promotion Referee Panels

- Dr. Mohd Nishat Faisal, Full Professor, Qatar University, 2019
- Dr. Stephen Pettit, Personal Chair, Cardiff University, 2018
- Dr. Mohammed (Fazle) Baki, Full Professor, University of Windsor, 2013
- Dr. Michael A. McGinnis, Pennsylvania State University, 2013
- Dr. Daniel F. Lynch, Rowe School of Business, Dalhousie University, 2012, 2014
- Dr. Yuyue (Peter) Song, Faculty of Business Administration, Memorial University, 2011
- Dr. Michael Haughton, School of Business & Economics, Wilfrid Laurier University, 2009
- Dr. James K. Higginson, Odette School of Business, University of Windsor, 2006

Ted Farris, Department of Marketing and Logistics, University of North Texas

University of Manitoba Committees

University of Manitoba Faculty Association (UMFA) Board Representative for Marketing, Actuarial and SCM (MASCM)

- * Elected May 18, 2016, re-elected October 8, 2020
- * Equity and Diversity Committee, 2021-

UM/University of Iceland Partnership Conference Planning Committee, 2020-2021

Sustainability Content Group, Asper School of Business, 2021

Indigenous Awareness Infusion Committee, 2018-2020

SCM Department Search/Recruiting Committee, 2014-16; 2019, 2021

UMTI Advisory Committee, 2016-

Faculty of Management Tenure Committee, 2004-05; 2009-10; 2012-13; 2014-15; 2019-

Agribusiness Program Committee, 2015-17

Graduate Research Program Committee (GRPC), 2007-2010

Business Administration Department Head Selection Advisory Committee, 2005

William DeGagne, Mechanical Engineering, Interdisciplinary Doctoral Committee, 2015-

Presidential Advisory Committee; Re-appointment of Dean, Asper School of Business, 2009

Miscellaneous

Judge, Soaring: Indigenous Youth Career Conference, Indspire, Univ. of Manitoba, March 20, 2014.

External Examiner, Philip Carroll MSc Thesis, University of British Columbia, 1998-99

Moderator, "Reno: A Growing Logistics Center," University of Nevada Logistics Council (UNLC) Fundraiser, November 19, 1997

Facilitator, CIRASS Internship Seminar, University of Alberta, 1993-94

Workplace Supports Business Advisory Council, 1992-93

Selection Committee, CLTX (Home Economics) Department, University of Alberta, 1991

University of Manitoba Transport Institute (UMTI) Activities

Canadian Forces meeting on Northern Transportation, 17 Wing, Winnipeg, February 9, 2011.

Transportation/Distribution Steering Committee Meeting, Winnipeg, December 6, 2010.

Presenter of CLog certificates, 15th Annual Fields on Wheels, Winnipeg, December 3, 2010.

Host, Chinese Freight Forwarders Delegation, Winnipeg, November 12, 2010.

Red River College, Transportation/Distribution Management Advisory Committee.

Participant, Innovation in Transportation Workshop, Calgary, March 3, 2010.

Master of Ceremonies (MC), Future of Trucking Symposium, Winnipeg, February 17-19, 2010.

Speaker, "The Impact of Transportation in Manitoba," Winnipeg Airports Authority Board of Directors/Senior Management Strategic Planning Session, Hecla, Manitoba, June 15, 2009.

Presenter, Regulatory Harmonization Working Group, Winnipeg, June 10, 2009.

Chair, 5th Annual Supply Chain Connections Conference, Winnipeg, February 11, 2009.

Introducer of Brian Hayward, Fields on Wheels Conference, Winnipeg, November 19, 2008.

Presenter, Vehicle Standards Advisory Board, Winnipeg, October 28, 2008.

Facilitator, "Exploring How Rising Oil Prices Affect Our Lives," A Manitoba Federal Council Policy Community Learning Event, Winnipeg, October 23, 2008.

Moderator, 4th Annual Supply Chain Connections Conference, Winnipeg, May 13, 2008.

Participant, Manitoba Stakeholder Meeting—NASCO Conference, Winnipeg, April 10, 2008.

Opening Remarks, Innovative Freight Practices, Winsmart Workshop, Winnipeg, January 31, 2008.

Host, Chinese Railway Delegation, Winnipeg, January 18, 2008.

Introducer of Hon. Jim Rondeau/Presenter of C.Log recipients, Fields on Wheels Conference, Winnipeg, November 21, 2007.

Presenter, Mayor's Trade Council, Winnipeg, September 12, 2007.

Participant, Asia Pacific Gateway & Corridor Initiative Roundtable, Winnipeg, February 26-27, 2007.

Closing Remarks, *Bio-product Value Chains: Emerging Opportunities and Challenges*, 11th Annual Fields on Wheels Conference, Winnipeg, November 21, 2006.

Presidium Member & Session Chair, *Social/Economic Issues Affecting Indigenous/Aboriginal/ Remote People*, Arctic Aviation Experts Conference, Winnipeg, November 8, 2006.

Participant, Manitoba and the Asia Pacific Gateway, Winnipeg, September 27, 2006.

MC, Iceland-Manitoba Seminar on Hydrogen, Winnipeg, September 18, 2006.

Delegate, Emergence of Cross-Border Regions between Canada and the United States, Winnipeg, February 14, 2006.

Rapporteur, Planes, Trains and Ships, 1st Annual Supply Chain Connections, Winnipeg, Feb. 22, 2005.

Iowa State University (ISU) Committees

Carver Academy Faculty Council, 2001-04

Graduate Council, 2002-04 (Executive committee of the graduate faculty; elected by the faculty)

University Child Care Committee (UCCC), 2002-04

UCCC advises ISU administration regarding childcare needs of the university community.

Iowa State Daily Publication Board, 2004 (Independent newspaper; written and edited by students)

College of Business Academic Standards Committee, 2003 – 2004

LOMIS Department Supply Chain Curricula Taskforce, 2002 – 2004

LOMIS Department Promotion and Tenure Committee, 2001, 2002, 2003

University of Nevada, Reno (UNR) Faculty Senate; elected March 1, 2001

UNR Committees

Center for Logistics Management National Advisory Board, 1997-2001

Ethnic Studies Board, 1997-2001

(Events Subcommittee Chair, 1998-2001; Robert Gish visit, April 1999)

Special Hearing Committee, 1998-99

College of Business Administration (COBA) MBA Committee, 1997-2001

COBA Library Committee. 2000-2001

Managerial Sciences (MGRS) Department Research Symposium Committee, 1999-

MGRS Curriculum Committee, 1996-97

TEACHING – University of Manitoba

| Number | Course Name | Term | Students (n) | Rating* |
|-------------|---|------------|--------------|---------|
| | | 2004-05, 1 | 22 | 4.50 |
| SCM 164.222 | Purchasing | 2004-05, 2 | 30 | 4.52 |
| | | 2005-06, 1 | 27 | 4.26 |
| SCM 164.222 | Global SCM | 2004-05, 2 | 26 | 4.35 |
| | | 2005-06, 1 | 19 | 3.28 |
| SCM 164.701 | Advanced SCM (MBA) | 2006-07, 1 | 7 | 4.40 |
| | | 2007-08, 1 | 7 | |
| | Strategic SCM | 2009-10, 1 | 10 | 4.71 |
| | | 2011-12, 2 | 33 | 4.21 |
| | | 2012-13, 2 | 37 | 4.64 |
| | | 2014-15, 1 | 34 | 4.58 |
| | | 2015-16, 1 | 33 | 4.79 |
| SCM 3260 | Supply Chain Sustainability | 2016-17, 1 | 33 | 4.48 |
| | | 2017-18, 2 | 22 | 4.60 |
| | | 2018-19, 1 | 28 | 4.74 |
| | | 2019-20, 1 | 29 | 4.50 |
| | | 2020-21, 2 | | |
| | | 2012-13, 2 | 32 | 4.45 |
| | | 2012-13, 2 | 39 | 4.85 |
| | | 2013-14, 2 | 34 | 4.22 |
| | | 2013-14, 2 | 35 | 4.50 |
| | | 2014-15, 2 | 33 | 4.65 |
| CCM 22C0 | Logistics | 2014-15, 2 | 32 | 4.67 |
| SCM 3360 | Logistics | 2015-16, 2 | 29 | 4.63 |
| | | 2015-16, 2 | 30 | 4.29 |
| | | 2017-18, 2 | 34 | 4.42 |
| | | 2018-19, 1 | 44 | 4.52 |
| | | 2018-19, 2 | 37 | 4.56 |
| | | 2019-20, 1 | 46 | 4.59 |
| OPM 7300 | Theoretical Foundations of SCM | 2009-10, 2 | 2 | |
| | | 2014-15, 1 | 4 | |
| | | 2015-16, 1 | 5 | |
| OPM 7300 | Supply Chain Sustainability | 2016-17, 1 | 6 | 4.83 |
| | , · · · · · · · · · · · · · · · · · · · | 2018-19, 2 | 6 | 4.80 |
| | | 2020-21, 2 | 5 | |

^{*}Mean: "As an overall rating, I would say this instructor is:" (1 = very poor; 2 = poor; 3 = average; 4 = good; 5 = very good)

Doctoral committees – Soaleh Khan, dissertation supervisor, proposal defended June 2015

William DeGagne, program of study and advisory committee, 2016-2019

Master of Science thesis committees

Bengu Yesiltas, advisor

Lei Yi and Wenxuan Chen, co-advisor

Sayera Nusaka, supervisor, "Food Waste Behavior in Canada amidst COVID 19: Combining RBV and TPB theories," defended December 15, 2020

Wanting He, supervisor, "Quality of sustainability reporting based on Global Reporting Initiative (GRI) guidelines: The impact of company characteristics," defended January 31, 2018

Jiayue Xu, supervisor, "Assessing the attractiveness of CentrePort Canada - a Canadian inland port from manufacturers' perspective," defended March 23, 2017

Xun Jiao, supervisor, "Analysis of Consumers' Attitudes towards Purchasing PHEVs in Winnipeg," defended January 4, 2017

Fei Zhou, supervisor, "A Multi-national Study of Supplier Diversity," defended December 19, 2016

Sam Levy, supervisor, "Theoretical Foundations for Illegal Supply Chains," defended July 24, 2015

Matt Adelman, supervisor, "Awareness and Importance of CentrePort's Features and Possible Links to Lean Logistics," defended June 17, 2015

Stephen Wright, supervisor, "Can Airdrop Be Utilized as a Means of Promoting Zero-Footprint Logistics for the Resupply of the Canadian Forces?" defended July 26, 2013

Soaleh Khan, co-supervisor, "Implementation of Elements of Preparedness: Not-for-profits in the Interrupted Environment of Humanitarian Supply Chain Management," defended July 2009

Ge Gao, co-supervisor with Changmin Jiang, "Analysis of airline alliance member's code-sharing cooperation," defended September 13, 2018

Yufeng Lin, co-supervisor with Adolf Ng, "Local transportation system and sustainable communities: The case of Churchill, Canada," defended August 20, 2018

Xudong Chen, co-supervisor; Rui Li and Jiayi Pang, advisory committee member

Doctoral/M.Sc. courses created – Theoretical Foundations of SCM, 2010; SCM for Development Aid, 2010; Supply Chain Sustainability, 2014

Advisor, SCMA Student Case Competition, Calgary, February 24-26, 2017

Independent Study course - Greg MacAulay, "Procurement in the Canadian Armed Forces," 2006

Hanken School of Economics

| Number | Course Name | Dates | Students |
|-----------------------|-------------------------------|-------------------|----------|
| | Sustainable Transportation | April – May 2012 | 15 |
| 63896 (Ph.D. course) | Sustainable Logistics Systems | Sept. – Dec. 2013 | 5 |
| 3895 (MSc. course) | Sustainable Transportation | Nov. – Dec. 2013 | 20 |
| 38003 | Sustainable SCM | Oct. – Dec. 2014 | 30 |
| Eden Doctoral Seminar | Humanitarian SCM | May 2017 | 14 |
| 38017 | Sustainable Logistics | May – June 2019 | 18 |

MSc. Thesis Supervision

Erika Kjellberg (2017), "Communality and sustainable employment — a case study"

Anders Genberg (2018), "Exploring automation options for company A's freeze warehouses"

Iowa State University

| Number | Course Name | Term | Students (n) | Rating* |
|------------|-------------------------|-------------|--------------|---------|
| Tri og F60 | MPA Pusings Logistics | Fall 2001 | 17 | 2.00 |
| TrLog 560 | MBA Business Logistics | Fall 2003 | 15 | 1.64 |
| TrLog 469 | Supply Chain Management | Fall 2001 | 26 | 1.74 |
| TrLog 360 | Business Logistics | Spring 2002 | 392 | 2.82 |
| | | Spring 2003 | 423 | 2.00 |
| | | Spring 2004 | 378 | 1.96 |
| | Purchasing Management | Fall 2002 | 35 | 2.00 |
| TrLog 463 | | Fall 2002 | 37 | 2.44 |
| | | Spring 2004 | 45 | 2.00 |

^{*}Mean: "The instructor of this course was—" (1 = excellent; 2 = good; 3 = average; 4 = below average; 5 = poor)

Honors Seminar (Hon 322B), Spring 2003 – e-commerce and Supply Chain Management Independent Study (TrLog 490 and BusAd 491) Supervision

2003—Katie Rouse, Benjamin Pahl, Jacob Jury, Mike Mwangong; 2002—Corey Champlin

University of Nevada

| Number | Course Name | Term | Students (n) | Rating* |
|--------------|-------------------------|-------------|--------------|---------|
| MGRS 445/645 | Purchasing Management | Fall 1996 | 12 | 4.00 |
| | | Fall 1997 | 19 | 3.80 |
| | | Fall 1998 | 27 | 4.24 |
| | | Fall 1999 | 34 | 3.88 |
| | | Fall 2000 | 31 | 4.20 |
| MGRS 455/655 | Logistics Management | Fall 1996 | 17 | 4.08 |
| | | Spring 1997 | 21 | 4.21 |
| | | Fall 1997 | 32 | 3.67 |
| | | Spring 1998 | 29 | 4.25 |
| | | Fall 1998 | 23 | 4.05 |
| | | Spring 1999 | 27 | 4.27 |
| | | Fall 1999 | 27 | 4.31 |
| | | Spring 2000 | 26 | 4.12 |
| | | Fall 2000 | 29 | 4.12 |
| | | Spring 2001 | 23 | 4.61 |
| MGRS 474/674 | Supply Chain Management | Spring 1998 | 23 | 4.21 |
| | | Spring 1999 | 29 | 3.86 |
| | | Spring 2000 | 22 | 4.42 |
| | | Spring 2001 | 49 | 4.42 |
| MGRS 457/657 | Logistics Research | Spring 1997 | 8 | 3.71 |

^{*}Mean: "Instructor's overall performance:" (1=poor; 3=average; 5=excellent)

Independent Study (MGRS 490) Students Supervised

2001—Raul Carranza, Carol Cottingham, Maggie Finley, Ben Geraldo, Tiffany Hallen, Kaitee Koehler-Cobeldick, Becky Nguyen, Sergio Ortiz, Brandon Rice, Claudia Ruvalcaba, Mike Soumbeniotis, Karen Stoffer, Teresa Wittig

2000—Bennie Gamble, Kaitee Koehler-Cobeldick

1997—Tara Marano

University of Alberta

| Number | Course Name | Term | Students (n) | Rating |
|----------|------------------------|-------------|--------------|--------|
| MARK 462 | Channel Management | I, 1990-91 | 38 | 4.2* |
| | | I, 1991-92 | 38 | 4.1* |
| | | II, 1991-92 | 15 | 4.4* |
| | | II, 1995-96 | 22 | 4.6*** |
| MARK 468 | Retail Management | I, 1992-93 | 28 | 3.8* |
| | | II, 1992-93 | 37 | 4.2* |
| | | I, 1993-94 | 44 | 4.3* |
| | | II, 1993-94 | 42 | 4.6* |
| | | I, 1994-95 | 38 | 4.3** |
| | | II, 1994-95 | 45 | 4.3** |
| | | I, 1995-96 | 35 | 4.8*** |
| MARK 488 | CIRASS Internship | I, 1992-93 | 4 | 4.3* |
| MARK 301 | Intro. to Marketing | II, 1991-92 | 47 | 3.8* |
| MARK 502 | MBA Marketing | II, 1990-91 | 33 | 3.3* |
| | | I, 1991-92 | 39 | 3.5* |
| | | II, 1992-93 | 54 | 4.2* |
| | | I, 1993-94 | 41 | 3.5* |
| | | I, 1994-95 | 40 | 4.2** |
| MARK 501 | MBA Marketing—Module 1 | I, 1995-96 | 26 | 4.0*** |
| | | SS, 1995-96 | 32 | 4.0*** |
| MARK 511 | MBA Marketing—Module 2 | I, 1995-96 | 26 | 4.0*** |
| | | SS, 1995-96 | 32 | 4.0*** |

^{*}Mean: "All things considered, how would you rate the instructor?" (1=poor; 5=excellent)

Doctoral Seminars

"Logistics Research," November 11, 1992; "Marketing Channels," November 18, 1992

Master's Thesis Committees

1996—Kay K. McFadyen, MSc, "The Secondhand Clothing Trade"

1994—Gary Ireland, MEd, "Assessing the Importance of Human Resources . . ."

1992—Frederick MacMahon, MEd, "Learning Informally to be a Team Player"

1992—Melanie H. Moore, MEd "Management of Quality Training in Organizations"

^{**}Median: "Overall, the instructor was effective." (1=strongly disagree; 5=strongly agree)

^{***}Median: "Overall, the instructor was:" (1=poor; 3=acceptable; 5=excellent)