October 5, 2016

## Minutes of a meeting of Senate held on the above date at 1:30 p.m. in the Senate Chamber, Room E3-262 Engineering and Information Technology Complex

| Members Present | Acting Dean R. Hoppa | Prof. D. Watt | Prof. B. Shay |
| :---: | :---: | :---: | :---: |
|  | Prof. J. Hughes | Dean K. Wittenberg | Mr. T. Smythe |
| Dr. D. Barnard, | Prof. P. Hultin | Mr. J. Leclerc, | Dean R. Urbanowski |
| Chair | Ms. L. Johnson | University Secretary | Prof. P. Wener |
| Prof. John | Prof. S. Karimi | Dr. S. Coyston, | Ms. A. Wickens |
| Anderson | Mr. J. Kearsey | Recording Secretary |  |
| Prof. Judith | Mr. M. Khan |  | Absent |
| Anderson | Ms. A. Kilgour | Assessors Present |  |
| Prof. J. Barry | Prof. W. Kinsner |  | Prof. C. Anderson |
| Mr. S. Barry | Mr. K. Labertino | Mr. E. A-lyeh | Prof. N. Cicek |
| Mr. J. Bass | Prof. L. Landrum | Mr. J. Adams | Prof. J. Cranston |
| Dean J. Beddoes | Ms. A. | Mr. A. Coelho Reis | Prof. P. Dass |
| Dean M. Benarroch | Lievana-MacTavish | Dr. F. Deer | Ms. C. Dizon |
| Prof. R. Bhullar | Ms. H. Loewen | Mr. S. Dorge | Dr. J. Doering |
| Prof. M. Bieringer | Prof. S. McClement | Dr. G. Glavin | Prof. W. El-Matary |
| Prof. R. Biscontri | Ms. J. McConnell | Ms. D. Hallock | Prof. B. Elias |
| Dean J. Black-Branch | Prof. D. McMillan | Prof. D. | Ms. M. Goldberg |
| Prof. T. Booth | Prof. A. McNicol | Hiebert-Murphy | Prof. P. Hess |
| Very Rev. R. Bozyk | Prof. B. Milne | Mr. N. Marnoch | Dean A. Iacopino |
| Prof. M. Brabston | Ms. J. Minarik | Prof. K. Matheos | Ms. M.-A. Kandrack |
| Dean. D. Brown | Acting Dean, T. | Ms. J. Morrill | Ms. C. LeBlanc-Tod |
| Prof. F. Burczynski | Mondor | Prof. G. Smith | Prof. S. Logsetty |
| Prof. J. Carlberg | Mr. S. Moulton | Dr. D. Stewart | Dean D. Mandzuk |
| Prof. T. Chen | Dean J. Mulvale | Mr. M. Trembath | Ms. K. Metcalfe |
| Mr. M. Chu | Ms. T. Nagra |  | Ms. M. Oluwafemi |
| Prof. D. Churchill | Ms. D. Nedohin-Macek | Regrets | Prof. T. Peter |
| Ms. K. Corbin | Dean B. O'Connell |  | Prof. H. Singh |
| Recteur G. Csepregi | Ms. S. Olson | Dr. C. Adams | Dr. M. Torchia |
| Prof. R. Currie | Prof. S. Passmore | Mr. J.-V. Auclair | Ms. C. Van De |
| Dean E. Dawe | Mr. H. Piyadasa | Prof. B. Austin-Smith | Kerckhove |
| Prof. D. Delay | Prof. D. Polyzois | Dean S. Baum | Mr. B. |
| Ms. L. Demczuk | Prof. S. Popowich | Prof. O. Botar | Warnakulasooriya |
| Prof. R. Desai | Dean B. Postl | Mr. M. Bourrier |  |
| Prof. M. Domaratzki | Prof. M. Rastegar | Prof. A. Calder | Also Present |
| Ms. A. Ducas | Prof. G. Restall | Dr. D. Collins |  |
| Prof. T. Falkenberg | Dr. J. Ristock | Ms. S. Connelly | Ms. A. Davidson |
| Prof. A. Farenhorst | Dr. M.-J. Romaniuk | Prof. G. Giesbrecht | Ms. A. Domingo |
| Prof. M. Gabbert | Ms. B. Schott | Prof. J. Gilchrist | Ms. S. Gagnon |
| Prof. M. Gallant | Prof. A. Schultz | Ms. S. Gottheil | Prof. J. Grace |
| Acting Dean X. Gu | Ms. A. Smith | Prof. B. Hallman | Prof. Z. Lutfiyya |
| Mr. M. Gussakovsky | Mr. G. Sobie | Prof. J. Honeyford | Mr. D. Rollins |
| Dean N. Halden | Prof. R. Tate | Dr. D. Jayas | Mr. D. Walker |
| Mr. M. Hasan | Mr. C. Thomson | Mr. T. Millington |  |
| Prof. R. Hechter | Prof. C. Trott | Prof. D. Oliver |  |
| Dean G. Hepburn | Prof. D. Walker | Ms. C. Reitano |  |
| Mr. B. Hill | Prof. B.-C. Wang | Dr. H. Secter |  |

The Chair informed Senate that the Speaker of the Senate Executive Committee was Professor Diana McMillan, Faculty of Health Sciences.

I CANDIDATES FOR DEGREES, DIPLOMAS AND CERTIFICATES - OCTOBER 2016

A copy of the list of graduands was available at the meeting for examination by members of Senate.

Mr. Marnoch noted a correction in the summary of The University of Manitoba Graduands Report, October 2016, that was circulated at the meeting. The total number of graduates for 2016 was 5,335 .

Professor McMillan MOVED, on behalf of the Senate Executive Committee, THAT the list of graduands provided to the University Secretary by the Registrar be approved, subject to the right of Deans and Directors to initiate late changes with the Registrar up to October 7, 2016.

CARRIED

## II REPORT ON MEDALS AND PRIZES TO BE AWARDED AT THE OCTOBER CONVOCATION

The report was available at the front table in the Senate Chamber for examination by members of Senate.

Professor McMillan MOVED, on behalf of the Senate Executive Committee, THAT the report on medals and prizes provided to the University Secretary be approved by Senate.

CARRIED
III CORRECTION TO THE REPORT ON MEDALS AND PRIZES AWARDED AT THE SPRING 2016 CONVOCATION

The report was available at the front table in the Senate Chamber for examination by members of Senate.

Mr. Adams informed Senate that, on May 19, 2016, the Director, Financial Aid and Awards, had been advised of an error in the selection process for the D'Arcy McCaffrey QC Memorial Award. In particular, eight recipients had been selected where the terms of reference provide for only one award. The correction had been made prior to the Spring Convocation but not before the Report on Medals and Prizes had been approved by Senate. Mr. Adams said all affected students had been notified.

Professor McMillan MOVED, on behalf of the Senate Executive Committee, THAT a correction to the report on medals and prizes awarded at the Spring 2016 Convocation be approved by Senate.

CARRIED

## IV MATTERS TO BE CONSIDERED IN CLOSED SESSION

1. Report of the Senate Committee on Honorary Degrees [September 30, 2016$]$

In keeping with past practice, the minutes of this agenda item are not included in the circulated minutes but appear in the original minutes, which are available for inspection by members of Senate.

## V ELECTION OF SENATE REPRESENTATIVE

1. To the Senate Executive Committee

Page 6
The Chair informed Senate that an election was required, to identify a member of Senate, from among the Vice-Presidents, Deans of Faculties, and Directors of Schools, to serve as a leave replacement for Dean Taylor, for a term ending August 31, 2017.

The University Secretary opened the nominations.
On a motion duly moved and seconded, Dean Benarroch was nominated.
On a motion duly moved and seconded, Dean Baum was nominated.
Dean Benarroch withdrew his nomination.
No further nominations were received. On a motion duly moved and seconded, nominations were closed.

Dean Baum was declared ELECTED to the Senate Executive for a term ending August 31, 2017.

MATTERS RECOMMENDED FOR CONCURRENCE WITHOUT DEBATE - none

## MATTERS FORWARDED FOR INFORMATION

## 1. Reports of the Senate Committee on Awards

a) Part A - [May 9, 2016] (Addendum)
b) Part A - [June 21, 2016$]$
c) [July 8, 2016]
d) Part A - [August 24, 2016]

Page 24
The Chair informed Senators that items VII(1)(a) through VII(1)(a) (c) had been approved by the Executive Committee of the Board of Governors at its meeting on August $30^{\text {th }}$.
2. In Memoriam: Dr. Laurie Edward Evans

Dean Wittenberg offered a memorial tribute to Dr. Laurie Edward Evans, who had received his M.Sc. (1956) and Ph.D. (1959) at the University of Manitoba before being appointed as a faculty member in the Department of Plant Science, Faculty of Agriculture, in 1962. Dr. Evans retired in 1993, after a productive research career in the area of cytogenetics, including major contributions to the development of the cereal, triticale, and various triticale, fall rye, wheat, and faba bean cultivars. He was appointed as a Senior Scholar in the same year and as Professor Emeritus in 1994.
3. In Memoriam: Dr. Michael David LeBow

Acting Dean Hoppa honoured Dr. Michael David LeBow, a Senior Scholar in the Department of Psychology, Faculty of Arts. Dr. LeBow had completed a M.A. (1967) and Ph.D. in Clinical Psychology (1969) at the University of Utah before joining the Department in 1969. He authored more than thirty journal articles and fourteen books, on topics including behaviour modification, weight control, living with disability, and effectively communicating psychological principles.
4. Report on Research Contract Funds Received,
5. Correspondence from the University Secretary

Page 39
RE: Repealed Policies - Inappropriate or Disruptive Student Behaviour, Cancellation of Scheduled Classes
6. Correspondence from the President and Vice-Chancellor RE: Temporary Increases to Admission Targets for the 2016/2017 Academic Year
a) College of Nursing and the I.H. Asper School of Business Page 40
b) Faculty of Kinesiology and Recreation Management Page 42 and the College of Dentistry
7. Correspondence from the Provost and

Page 44
Vice-President (Academic) RE: Implementation of the Master of Science in Genetic Counselling
8. Correspondence from the President and Vice Chancellor

Page 46
RE: Extension of Suspension of Admissions to
Undergraduate (B.H.Ecol., B.Sc. in Textile Sciences, P.B.Dip. in Agrology) and Graduate Programs
(Ph.D. in Cancer Control, M.A. in Icelandic, M.Sc. in Textile Sciences)
9. Items Approved by the Board of Governors,

Page 47 on June 22, 2016

## VIII

## REPORT OF THE PRESIDENT

Dr. Barnard recalled that, at the Senate meeting on May $18^{\text {th }}$, he had reported that the University was launching a Budget Model Redesign Initiative. On July $12^{\text {th }}$, a universitywide communique announcing that Provost Ristock and a Budget Model Redesign Steering Committee would lead this process, supported by Huron Consulting Group.

Dr. Barnard reminded Senate that the Budget Model Redesign Initiative consists of a five phase approach including: Phase 1 Visioning; Phase 2 Financial Modeling; Phase 3 Consensus Building; Phase 4 Infrastructure Development and Phase 5 Parallel Process. He reported that Phases 1 and 2 of the Budget Model Redesign Initiative had been completed. During Phase 1, the Steering Committee, with the support of Huron Consulting Group, had studied the University's current approach to resource allocation and had reviewed relevant financial data. Over the past few months, more than forty interviews had been held, engaging over eight university-stakeholders, including the Vice-Presidents, Deans and Directors, heads of senior administrative units, business managers, the Chair of the Senate Planning and Priorities Committee (SPPC), and other campus leaders.

Dr. Barnard said that, following Huron's initial consultation process and their expertise around best practice, they had recommended and the Steering Committee had supported, that the University explore a more decentralized budget model. Huron had identified several budget model options along a continuum from centralized to decentralized. The University currently utilizes a more centralized model in which the revenues are received centrally and then allocated to units. A more decentralized model would mean that units would retain a majority of their revenue but give up some revenues through a subvention paid towards a central pool. The Steering Committee is now working to develop the components of a model that best fits the University of Manitoba. Dr. Barnard said that he looks forward to receiving the recommendations from the Steering Committee over the next few months. He indicated that Deans and Directors were actively engaged in the process through interviews and monthly discussions at Deans and Directors Council.

Dr. Barnard said that the Steering Committee's recommendations for a new budget model would be guided by a set of five guiding principles: (i) align resource management, planning, and allocation with the University's mission and strategic priorities; (ii) enhance collaboration between and within academic and support units, (iii) incent creativity, innovation and the pursuit of revenue opportunities to position the University for a strong, sustainable future, (iv) promote fiscal understanding, responsibility, and accountability throughout the University, (v) be straightforward and transparent.

Dr. Barnard said that recommendations presented by the Provost and the Steering Committee would be driven by the University's mission and strategic priorities; would foster collaboration; would recognize strategic growth and would ensure that the model is transparent, understandable, and not overly complex.

Dr. Barnard said that over the next few months, Phase 3 would include a period of stakeholder engagement conversations, preparation of a draft budget model structure for review by the Steering Committee, and continued design of the software tool that would support a new model structure. Engagement discussions would include primarily Deans and Directors and their budget officers, and the Steering Committee. Sessions would also be held with President's Executive Team, administrative unit heads, and with the wider university community. Provost Ristock would provide reports to SPPC. In addition, she would send a university-wide communique to faculty, staff and students, and the Budget and Planning website would host information as it becomes available. Periodic reports would also be provided to Senate.

Dr. Barnard thanked Provost Ristock and members of the Steering Committee for their work on this important task.

## IX QUESTION PERIOD

Senators are reminded that questions shall normally be submitted in writing to the University Secretary no later than 10:00 a.m. of the day preceding the meeting.

No questions were received.
X CONSIDERATION OF THE MINUTES
OF THE MEETING OF JUNE 22, 2016
Professor Judy Anderson MOVED, seconded by Professor Witold, THAT the minutes of the Senate meeting held on June 22, 2016 be approved as circulated.

CARRIED

## XI BUSINESS ARISING FROM THE MINUTES

1. Request to Amend Resolution to Establish a

Page 61 Collaborative Ph.D. Program

Professor Judy Anderson requested that Senate reconsider the discussion of a proposal for a University of Manitoba Collaborative Ph.D. program, which had been approved by Senate at the meeting of June 22, 2016. She recalled that, at that meeting, she had suggested a friendly amendment to require that when the University of Manitoba is the lead institution, the thesis should be provided in English. A formal motion to amend the proposal had not been made at that meeting, however.

Professor Judy Anderson MOVED, seconded by Acting Dean Mondor, THAT Senate amend a previous resolution to approve the Report of the Faculty Council of Graduate Studies on Program Changes concerning a proposal for a University of Manitoba Collaborative Ph.D. program (adopted June 22, 2016), to require that where the University of Manitoba is the Lead university, the thesis shall be completed in English, unless the specific program requirements provide for a thesis to be completed in a language other than English (e.g. language or literature programs), effective upon Senate approval.

Acting Dean Mondor said he and Professor Anderson had spoken prior to the October Senate meeting and he had agreed that the proposed amendment would be useful. He indicated that he supported the amendment.

CARRIED

## XII REPORTS OF THE SENATE EXECUTIVE COMMITTEE AND THE SENATE PLANNING AND PRIORITIES COMMITTEE

1. Report of the Senate Executive Committee

Page 62
Professor McMillan said the Senate Executive met on September 21, 2016. The comments of the committee accompany the reports on which they were made.

Professor McMillan said that Senate Executive had established an ad hoc Committee to consider a process to develop bona fide academic requirements (BFARs) for the University Mathematics and written English requirements. Terms of reference for the ad hoc Committee would be developed by Senate Executive at its next meeting.

## 2. Report of the Senate <br> Planning and Priorities Committee

Ms. Ducas informed Senate that the SPPC was currently considering proposals for a Doctor of Pharmacy, a Master of Human Rights, and a Master of Science in Prosthodontics.

XIII REPORTS OF OTHER COMMITTEES OF SENATE, FACULTY AND SCHOOL COUNCILS

## 1. Reports of the Senate Committee on Awards

a) Part B - [June 21, 2016$]$

Professor Hultin MOVED, on behalf of the committee, THAT Senate approve and recommend to the Board of Governors the Report of the Senate Committee on Awards - Part B [dated June 21, 2016].

CARRIED
b) Part B - [August 24, 2016$]$

Page 69
Professor Hultin MOVED, on behalf of the committee, THAT Senate approve and recommend to the Board of Governors the Report of the Senate Committee on Awards - Part B [dated August 24, 2016].

CARRIED

## 2. Reports of the Senate Committee on Admissions

a) RE: Revised Admission Regulations for the

Page 76 Bachelor of Education, Faculty of Education

Ms. Gottheil, Chair of the Senate Committee on Admissions, was not available for the meeting.

Mr. Adams said that, in response to a request from the Minister of Education and Advanced Learning, the Faculty of Education was proposing to modify the breadth requirement for students admitted to the Early Years and Middle Years Streams of the B.Ed. degree program, to require that students complete 6 credit hours of Mathematics and 6 credit hours of Science, and to preclude the use of Science courses toward the Mathematics requirement.

Professor Brabston MOVED, seconded by Professor Hechter, THAT Senate approve the Report of the Senate Committee on Admissions concerning revised Admission Regulations for the Bachelor of Education, Faculty of Education, effective for the September 2018 intake.

CARRIED
b) RE: Proposal for an International Applicant Category

Page 80 for the B.Comm.(Hons.), I.H. Asper School of Business

Mr. Adams said the I.H. Asper School of Business was proposing to establish an International Applicant Category for the B.Comm.(Hons.) program. The proposal is in response to the increasing number of international applicants to the program. The faculty was not proposing to establish a cap on international student enrolment in the program, but would consider this possibility over the coming year.

Dean Benarroch MOVED, seconded by Professor Brabston, THAT Senate approve the Report of the Senate Committee on Admissions concerning a proposal for an International Applicant Category for the B.Comm.(Hons.) program, I.H. Asper School of Business, effective for the September 2018 intake.

CARRIED
3. Report of the Faculty Council of Graduate Studies on

Page 82
Regulation Changes RE: Faculty of Graduate Studies BFAR Statements

Acting Dean Mondor said that, in response to Senate's mandate that bona fide academic requirements (BFARs) be established for all programs, the Faculty of Graduate Studies was proposing to establish the Faculty of Graduate Studies BFAR Statements, to support all graduate programs with basic BFARs that would apply to all graduate programs at the University.

Acting Dean Mondor MOVED, seconded by Professor Judy Anderson, THAT Senate approve the Report of the Faculty Council of Graduate Studies on Regulation Changes concerning the establishment of Faculty of Graduate Studies BFAR Statements, effective September 2017.

CARRIED

## 4. Graduate Course Changes Beyond Nine Credit Hours

a) RE: I.H. Asper School of Business

## i) Report of the Faculty Council of Graduate Studies Page 84 on Program and Curriculum Changes

Acting Dean Mondor said the I.H. Asper School of Business was proposing to introduce five courses and to modify one course. He called attention to proposals to introduce two interdisciplinary topics courses, IDM 7090 - Interdisciplinary Management Topics and IDM 7092 Interdisciplinary Management Topics.
ii) Report of the Senate Planning and

Page 86 Priorities Committee

Ms. Ducas said the SPPC had observed that no additional resources would be required to offer the proposed courses. She said the committee had endorsed the course changes.

Ms. Ducas MOVED, seconded by Professor Brabston, THAT Senate approve graduate course changes beyond nine credit hours in the I.H. Asper School of Business, effective September 2017.

CARRIED
b) RE: Department of Computer Science
i) Report of the Faculty Council of Graduate Studies

Page 87 on Program and Curriculum Changes

Acting Dean Mondor said the Department of Computer Sciences was proposing to introduce thirteen courses. Each course would replace a topics course that had been taught at least three times. He indicated that there were no resource implications associated with the course introductions.
ii) Report of the Senate Planning and

Page 90 Priorities Committee

Ms. Ducas said the SPPC had observed that no additional resources would be required to support the proposal. The SPPC had endorsed the course changes.

> Ms. Ducas MOVED, seconded by Professor Domaratzki, THAT Senate approve graduate course changes beyond nine credit hours in the Department of Computer Science, effective September 2017.

CARRIED

## c) RE: Joint Master of Public Administration

## i) Report of the Joint Senate Committee on Master's Programs

Professor Lutfiyya said the Department of Political Studies was proposing modifications to the Joint Master of Public Administration (M.P.A.) following internal and external reviews of the program in 2010. She highlighted several of the proposed changes, including a reduction in the number of required credit hours, from 48 to 36 credit hours; an agreement between the two institutions, the Universities of Manitoba and Winnipeg, to share the delivery of the eight required courses; and the elimination of the thesis and comprehensive examination option, which would be replaced by POLS 7990 MPA Capstone Seminar.

Professor Lutfiyya noted that, for the next two years, the M.P.A. Co-op Director would be appointed at the University of Winnipeg. That institution would also organize and offer the professional development workshops during this time frame. After this time, these responsibilities would continue to rotate between the two universities.

Professor Lutfiyya observed that the processes of reviewing and revising the curriculum for the Joint M.P.A. had led to a renewed and strengthened working relationship between the faculties at both universities.

## ii) Report of the Senate Planning and Priorities Committee

Page 103

Ms. Ducas reported, on behalf of the SPPC that, the comprehensive and thesis based options of the Joint M.P.A. would be eliminated. The revised curriculum would be 36 credit hours, including 24 credit hours of revised courses, 12 credit hours of optional courses, and a mandatory co-op placement (POLS 6500). Students with demonstrated professional work experience with a public sector organization in the area of health or public administration might request a waiver for the co-op placement. The mandatory co-op would be instituted to ensure that students obtain knowledge in both the practice and theory of public administration.

Ms. Ducas said that modifications to the Joint M.P.A. program would have resource implications (\$24,186), to cover costs of teaching releases for the Associate Chair and the Co-op Program Director and for professional development, as detailed in Observation 6 of the Report.

Professor Lutfiyya MOVED, on behalf of the committees, THAT Senate approve graduate course changes beyond nine credit hours in the Joint Master of Public Administration program, effective September 2017.

Professor Chen asked what the cost of teaching releases for the Associate Chair and the Co-op Program Director would be based on 2016-2017 costs, versus the costs for 2012-2013 provided in the proposal. She asked why the administration of this program would be heavier than other joint Master's programs with internships or cooperative education components, which have a smaller number of administrators.

Professor Lutfiyya said the cost of the various administrative roles in the program are based on credit hour release time. She suggested that the current costs are about $\$ 6,000-\$ 6,200$ for a 3 credit hour course release.

Professor Grace said the program typically receives seventy-five to ninety-five applications per year, with twenty full-time equivalent students being admitted. Current enrolment is about fifty-five students but enrolment is typically sixty-five to seventy students, including full- and part-time students. The Associate Chair, while not involved in the program on a day-to-day or weekly basis, is important to good organizational practice for the program, as a member of the Joint Discipline Committee (JDC) and through his or her involvement in collegial governance of the program, as it ensures there is a role for members of both universities in the program. Also, there is significant workload for the Associate Chair associated with his or her participation in decision-making processes related to admissions, the selection of University of Manitoba Graduate Fellowship (UMGF) recipients, and student appeals.

## 5. Report of the Senate Committee on Nominations

Page 105
Professor Edwards, Chair of the Senate Committee on Nominations, was not available for the meeting.

Professor McNicol said the committee had met on September 12, 2016.
There were no further nominations.
Professor McNicol MOVED, on behalf of the committee, THAT Senate approve the Report of the Senate Committee on Nominations [dated September 12, 2016].

CARRIED

## XV ADJOURNMENT

The meeting was adjourned at 2:11 p.m.
These minutes, pages 1 to 12 , combined with the agenda, pages 1 to 121 , comprise the minutes of the meeting of Senate held on October 5, 2016.

