Minutes of the
OPEN Session of the Board of Governors
January 26 2016

Present: P. Bovey, Chair
J. Leclerc, Secretary
J. Anderson D. Barnard A. Berg T. Bock S. Connelly M. Forsen
N. Halden R. Khatkar J. Kopp R. Kunzman T. Millington B. Passey
H. Reichert M. Robertson T. Sargeant R. Sherbo A. Sych-Yereniuk
R. Vamos

Regrets: H. Secter J. Taylor R. Zegalski

Absent: K. Mann

Assessors Present: T. Kucera B. Stone

Officials Present: S. Foster D. Jayas J. Kearsley J. Keselman P. Kochan

Guests: L. McKinley

1. ANNOUNCEMENTS

The Chair welcomed Terry Sargeant back to the Board of Governors. She explained that Mr. Sargeant, appointed by government, had previously served as a Board member from 2001 to 2010, and was Chair from 2006 to 2010.

The Chair reminded members of the Board of the upcoming Board of Governors Retreat on January 29 & 30, 2016. She noted that there will be dinner and a keynote address on the Friday evening and then a full day of sessions on Saturday. She added that all sessions will be held in Marshall McLuhan Hall, 2nd floor University Centre.

FOR ACTION

2. APPROVAL OF THE AGENDA

It was moved by Ms. Reichert and seconded by Mr. Bock:
THAT the agenda for the January 26, 2016 meeting be approved as circulated.
CARRIED
3. **MINUTES (Open) Session**

3.1 Approval of the Minutes of the November 24, 2015 Open Session as circulated or amended

It was moved by Ms. Sych-Yereniuk and seconded by Mr. Robertson:

**THAT the minutes of the November 24, 2015 Open session be approved as circulated. CARRIED**

3.2 Business Arising - none

4. **UNANIMOUS CONSENT AGENDA**

The Chair asked whether any member had concern with any of the items on the Unanimous Consent Agenda. No items were identified for removal.

It was moved by Mr. Sherbo and seconded by Dr. Halden:

**THAT the Board of Governors approve six new offers, five amended offers, and the withdrawal of five offers, as set out in Appendix A of the Report of the Senate Committee on Awards – Part A [dated November 10, 2015].**

**THAT the Board of Governors approve one new offer and one amended offer, as set out in Appendix A of the Report of the Senate Committee on Awards – Part B [dated November 10, 2015]. CARRIED**

The Board received the following for information:

*The President's Report*

*Proposal for a Bachelor of Midwifery*


*Report of the Senate Committee on Awards – Part B [dated October 19, 2015]*

*Budget and Planning Book*

**FOR ACTION**

5. **FROM FINANCE, ADMINISTRATION, AND HUMAN RESOURCES**

5.1 Restructuring University of Manitoba Student Union (UMSU) Fees

Dr. Halden stated that this matter had been discussed at some length by the Finance, Administration, and Human Resources Committee (FAHR). He commented that UMSU had
clearly undertaken a significant survey of their membership and had determined the priorities they wished to fund. Mr. Kopp explained that the proposal is the culmination of many months of public consultations by UMSU. He added that the goal of the UMSU executive was to go above and beyond what can normally be accomplished within their one year mandate by making a longer term investment in the student body. He stated that the four priorities indicated in the proposal were Indigenous Achievement, Undergraduate Research and Innovation, Childcare Initiatives, and the improvement of space in University Centre.

Mr. Sherbo commented that, as a Board member, he would be more comfortable in the future to see more direct student engagement rather than a voluntary survey as consultation on proposed changes to UMSU fees. Ms. Bovey commended Mr. Kopp on his work in arriving at this proposal. Dr. Barnard echoed the Chair’s comments, adding that it was encouraging to know the leadership on UMSU is looking at these issues and wanting to invest in these areas of priority for the University. He stated that he appreciates the leadership and the alignment with the University’s priorities.

It was moved by Mr. Kopp and seconded by Dr. Halden:

**THAT the Board of Governors approve that beginning in the 2016/2017 academic year the fees collected by UMSU be defined as follows:**

**Mr. Kopp proposed an amendment to include in the motion the existing UMSU Reallocation Fee of $0.75 per year, which had been omitted in error. Dr. Halden seconded the amended motion.**

<table>
<thead>
<tr>
<th>FEE</th>
<th>FALL</th>
<th>WINTER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Union Operation</td>
<td>$27.35</td>
<td>$27.35</td>
</tr>
<tr>
<td>Scholarships &amp; Bursaries</td>
<td>$10.50</td>
<td>$10.50</td>
</tr>
<tr>
<td>Endowment and Capital Development</td>
<td>$45.00</td>
<td>$45.00</td>
</tr>
<tr>
<td>CFS Inc. &amp; CFS Services Inc.</td>
<td>$4.38</td>
<td>$4.38</td>
</tr>
<tr>
<td>CFS-Manitoba Inc.</td>
<td>$2.92</td>
<td>$2.92</td>
</tr>
<tr>
<td>UMFM</td>
<td>$2.50</td>
<td>$2.50</td>
</tr>
<tr>
<td>The Manitoban</td>
<td>$6.00</td>
<td>$6.00</td>
</tr>
<tr>
<td>UMREG</td>
<td>$1.25</td>
<td>$1.25</td>
</tr>
<tr>
<td>World University Service of Canada</td>
<td>$1.25</td>
<td>$1.25</td>
</tr>
<tr>
<td>World Wise</td>
<td>$0.25</td>
<td>$0.25</td>
</tr>
<tr>
<td>Engineers Without Borders – U of M Chapter</td>
<td>$0.13</td>
<td>$0.12</td>
</tr>
<tr>
<td>Faculty Associations</td>
<td>n/a*</td>
<td>n/a*</td>
</tr>
</tbody>
</table>
## Service Groups

<table>
<thead>
<tr>
<th>FEE</th>
<th>INDEXATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Union Operations</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>Scholarships &amp; Bursaries</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>Endowment and Capital Development</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>CFS Inc. &amp; CFS-Services Inc.</td>
<td>Canada CPI</td>
</tr>
<tr>
<td>CFS-Manitoba Inc.</td>
<td>Canada CPI</td>
</tr>
<tr>
<td>UMFM</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>The Manitoban</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>UMREG</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>World University Service of Canada</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>World Wise</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>Engineers Without Borders – UofM Chapter</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>Faculty Association</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>Service Groups</td>
<td>Manitoba CPI</td>
</tr>
<tr>
<td>Transit Pass</td>
<td>None</td>
</tr>
<tr>
<td>Health Insurance Plan</td>
<td>None</td>
</tr>
<tr>
<td>Dental Insurance Plan</td>
<td>None</td>
</tr>
<tr>
<td>UMSU Re-Allocation Fee</td>
<td>Manitoba CPI</td>
</tr>
</tbody>
</table>

*as determined by the faculty associations*

That by August 1st of each year, the fees collected by UMSU calculated for the previous calendar year as follows:
5.2 Spending Policy Change: University Investment Trust

Mr. Kochan stated that this change represents a re-wording of how investment income is disbursed. Mr. Kochan explained that the change is intended to preserve intergenerational equity by balancing spending. He noted that overspending disadvantages future beneficiaries and underspending disadvantages current beneficiaries.

Mr. McKinley noted that the current spending policy was not spending as much as the proposed policy would spend. He added that this policy will be well-received by donors as it will result in an increase of approximately 9.0% more in disbursements. He noted that investment returns have been 11.5% which is very good; however the University cannot expect such good returns to continue. He said the proposed figure would strike a good balance. Mr. McKinley informed the Board that the University Investment Trust Committee has long-standing members who are comfortable and confident with the proposed policy.

It was moved by Dr. Halden and seconded by Mr. Reichert:
THAT the Board of Governors Approve new UIT Spending Policy, effective fiscal 2016/2017, as follows:

The University Investment Trust (UIT) will make available for spending an amount of 4.25% of the average of the four (4) preceding year's market value, calculated on the basis of a rolling 48-month period. In addition, the Trust Investment Committee can recommend a change to the amount in any one year, with a floor set at 3.50% of the preceding 4-year period, and a ceiling of 5.00% of the preceding 4-year period. This change would only arise in circumstances where the net real rate of return of the fund had deteriorated or improved to the extent an adjustment to the rate of spending is warranted. This would depend on the net real return of the UIT over the past 5, 10 and 15 year periods; current investment market conditions; the outlook of future investment markets; and assessing the effect of such an adjustment on current and future beneficiaries of the fund. Any one-year adjustment to the spending rate would have to be recommended by the Trust Investment Committee, and approved by the University's Board of Governors.

Dr. Barnard stated that there have been additional conversations between himself, Paul Kochan, Lance McKinley, and Chancellor Secter which lead him to propose an amendment to the motion. He explained that the intent is to adopt this policy for 2016 -2017 only, while committing to review it again for 2017-2018. He added that an updated policy will be considered by the Finance, Administration, & Human Resources Committee and the Board of Governors for review and approval.

It was moved by Dr. Barnard and seconded by Ms. Reichert:
THAT the Board of Governors approve a new UIT Spending Policy for the 2016-2017 Fiscal year as follows:

The University Investment Trust (UIT) will make available for spending an amount of 4.25% of the average of the four (4) preceding year’s market value, calculated on the basis of a rolling 48-month period. In addition, the Trust Investment Committee can recommend a change to the amount in any one year, with a floor set at 3.50% of the preceding 4-year period, and a ceiling of 5.00% of the preceding 4-year period. This change would only arise in circumstances where the net real rate of return of the fund had deteriorated or improved to the extent an adjustment to the rate of spending is warranted. This would depend on the net real return of the UIT over the past 5, 10 and 15 year periods; current investment market conditions; the outlook of future investment markets; and assessing the effect of such an adjustment on current and future beneficiaries of the fund. Any one-year adjustment to the spending rate would have to be recommended by the Trust Investment Committee and approved by the Board of Governors.

This approval is for the 2016-2017 year only, with the understanding that further discussions about the UIT, the spending policy, and related issues will be considered by the Trust and Investment Committee and the Finance, Administration and Human Resources Committee prior to a recommendation for a Spending Policy for 2017-2018 is brought forward for approval to the Board of Governors.

CARRIED

FOR INFORMATION

7. Report from the President

Dr. Barnard remarked that the enrolment figures for this term show a continuation of the pattern of the last several years in that there was a slight drop from the fall term enrolment but an increase from the previous year.

Dr. Barnard informed the Board that the Visionary (re)Generation process is close to coming back to the Board for approval. He also stated that the Front and Centre campaign has been very well-received. He added that it is exceptionally gratifying to see the response from people who want to be involved with the University.

Mr. Kearsey added that there will be a series of announcements of donations between now and June which will tell the story about the impact of donation and of the campaign. He added that members of the Board of Governors will be invited to these announcements with as much notice as possible and stated that it would be beneficial to see that members of the Board are in attendance to support the campaign. Mr. Kearsey offered his congratulations and appreciation to Mr. Kopp and UMSU for their leadership in supporting the campaign.
Ms. Bovey thanked the President for his report and commended Mr. Kearsey and his team for their hard work on the campaign. She also thanked all those who had donated to the campaign. Mr. Kearsey noted his appreciation of the incredible cooperation from people across the university. Dr. Barnard echoed Mr. Kearsey’s remarks, commenting that members of the campaign team are really going above and beyond and giving of their time in support of the University.

9. FROM FINANCE, ADMINISTRATION, & HUMAN RESOURCES

9.1 Budget and Planning Book

Mr. Kochan explained that the document provided comprehensive detailed information about finance, planning, and operations at the University of Manitoba. He stated that the document includes all the background information needed as the Board considers the budget in the upcoming month. Mr. Kochan explained that the preparation of the document was a collaborative effort with the Office of the Provost and the Office of the Vice-President (Administration).

Mr. Bock left the meeting.

Mr. Kochan stated that there had been positive feedback about the document from the government.

The Chair thanked Mr. Kochan and commended his team on their hard work.

MOTION TO MOVE TO CLOSED AND CONFIDENTIAL

It was moved by Mr. Sargeant and seconded by Dr. Barnard: THAT the meeting move into Closed and Confidential Session.

CARRIED

Chair

University Secretary